



BUILD THE SKILLS BEHIND BETTER COST DECISIONS

The ICEAA Professional Development & Training Workshop, May 11-13, 2027 in St. Louis, is an intensive program for the people responsible for developing, evaluating, communicating, and managing cost estimates. It brings together practitioners from government, industry, consulting, and academia to learn methods they can apply to real programs—and to exchange lessons with professionals confronting similar challenges.

WHO SHOULD ATTEND?

The ICEAA Workshop is a must-attend for early-career professionals building core skills **and** experienced practitioners expanding their expertise, including:

- Cost estimators and cost analysts
- Program, portfolio, and technical managers
- Data, software, and systems analysts
- Pricing, contracts, EVM, and risk professionals
- Government program-office and acquisition personnel
- Consultants supporting defense, civil-agency, intelligence, and commercial programs

WHY ATTEND?

ICEAA Workshop attendees gain practical knowledge that can strengthen the quality, credibility, and usefulness of their organizations' estimates. The program helps professionals:

- Apply established and emerging estimating methods more effectively
- Improve the analysis and communication of cost, schedule, and technical risk
- Learn how other organizations address difficult data and estimating challenges
- Evaluate new tools and technologies, including AI-enabled approaches
- Bring useful techniques, examples, and lessons learned back to their teams
- Build a professional network that can serve as an ongoing source of expertise

www.iceaaonline.com/stl2027

TRAINING RELEVANT TO TODAY'S CHALLENGES

Recent ICEAA Workshop programs have addressed subjects such as:

- AI and automation in cost estimating • Basis of Estimate development
- Software development and sustainment estimating • Risk and uncertainty analysis
- Data normalization and regression • EVM and risk integration • Contract pricing
- Total ownership cost • Communicating and defending an estimate • Bias in cost data
- Emerging analytical tools

Attendees create their own schedules from various themed tracks of peer-authored and presented breakout, and professional presentations, allowing them to focus on the topics most relevant to their roles and their organizations' priorities.

A PRACTICAL RETURN ON INVESTMENT

The ICEAA Workshop provides three days of concentrated learning, direct access to experienced practitioners, and opportunities to identify methods that can improve future estimating and program decisions. Each day provides 8 training hours of available sessions with upwards of five concurrent options to choose from each day.

REGISTER IN FY26 FOR 2026 PRICING

Register for the 2027 ICEAA Workshop by September 30, 2026 for FY26 rates, the lowest available before 2027 pricing begins on October 1.

ICEAA Member: \$1,095

ICEAA Member & Government Employee: \$990

ICEAA Member Group Rate: \$1,055 per person*

**Group rate applies to organizations sending five or more paid registrants.*

SUBMIT AN ABSTRACT FOR PRESENTATION CONSIDERATION

Do you have an idea or method you would like to present to the ICEAA Workshop audience? Submit a 150-word abstract by November 2, 2026 to be considered for inclusion on the schedule in St. Louis: www.iceaaonline.com/stl27sfp

