































Unclassified

By applying the CRED model, cost estimators will be able to start shrinking the scope of what they don't know.

## References

- Boehm 1981            Barry Boehm, "Software Engineering Economics," Prentice-Hall, Englewood Cliffs, NJ, 1981.
- Fox 2011                J. Ronald Fox, "Defense Acquisition Reform 1960-2009: An Elusive Goal," Center of Military History, United States Army, CHM Pub 51-3-1, 2011.
- Garvey 2000           Paul Garvey, "Probability Methods for Cost Uncertainty Analysis," Marcel Dekker, Inc., New York, 2000.
- IFRS 2018              International Financial Reporting Standards, "Definition of Material," <https://www.ifrs.org/content/dam/ifrs/project/definition-of-materiality/definition-of-material-feedback-statement.pdf>, October 2018.
- Kendall 2013           Frank Kendall, "Use of Fixed-Price Incentive Firm (FPIF) Contracts in Development and Production," Defense AT&L a publication of the Defense Acquisition University, March-April 2013. [https://www.dau.edu/sites/default/files/Migrate/DATLFiles/Mar-Apr2013/DATL\\_mar-apr2013.pdf](https://www.dau.edu/sites/default/files/Migrate/DATLFiles/Mar-Apr2013/DATL_mar-apr2013.pdf)
- McGarry 2002           John McGarry, "System Analysis of Software Intensive System Acquisition Issues," Software Technology Conference, April 29, 2003.
- NASA 2017              "NASA Cost Estimating Handbook," Version 4.0, 2017
- OSD 2020                "DOD COST ESTIMATING GUIDE," OSD Cost Assessment and Program Evaluation, Version 1.0, December 2020
- Smart 2020              Christian Smart, "Solving for Project Risk Management: Understanding the Critical Role of Uncertainty in Project Management," McGraw Hill, 1<sup>st</sup> Ed., October 2020.

Unclassified

Distribution Statement A: Approved for Public Release; Distribution is Unlimited