



# DICEROLLER

Estimating Deactivation and Demolition Costs in the  
National Nuclear Security Administration

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# Background

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- D&D Integrated CER for One-for-one and LifecycLe Estimate Ranges (DICEROLLER)
- NNSA Office of Planning, Analysis and Evaluation (PA&E) requires the ability to estimate costs associated with Deactivation and Demolition (D&D) of NNSA facilities.
- This capability will support:
  - Lifecycle cost estimates for capital acquisition projects, and
  - “One-for-one” replacement cost estimates, meaning that new construction at DOE sites “is offset by the sale, declaration of excess, or demolition of building area of an equivalent or greater size.”

# Model objectives

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Background: PA&E leads Analyses of Alternatives and develops early-stage planning estimates like those in the SSMP.

## Model requirements:

- High-level for early-stage estimates
- Easy to use
  - Small number of parameters, which should be easy to identify at early stages
- Covers a wide range of project scope, size, costs, etc.
- Based on historic data
- Capable of producing AACE Class 5 quality estimates

# Preparing the data

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- Total of 41 data points used to construct cost estimating relationship (CER)
  - NNSA Office of Safety, Infrastructure & Operations (NA-50)
  - DOE Office of Environmental Management (DOE EM)
  - G2 Planning Database
  - Sandia National Laboratory
- Range of facility size:
  - $240 \text{ ft}^2 - 319,742 \text{ ft}^2$
- Range of total project costs:
  - \$3,764 - \$343,000,000
- Range of hazard categories:
  - Nuclear Category 2, 3; Radiological; Chemical; Biological; No Hazard
- Range of contamination types:
  - Radiological, Lead/asbestos, No contamination
- Range of building types:
  - Permanent technical; Permanent non-technical; Temporary
- Data adjusted to account for escalation, location

# Creating the CER

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- Data cross-referenced with DOE's facility management database to identify cost drivers:
  - Facility gross square footage (*GSF*)
  - Contamination type (*Contam*)
    - Radiological, Lead/asbestos, No contamination
  - Building construction type (*Type*)
    - Permanent technical; Permanent non-technical; Temporary
- Tested several model forms to generate a cost estimating relationship to predict future D&D project costs.
- The dataset and cost estimating relationship were made into a user-friendly tool for use by PA&E

# What is a categorical variable?

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- A categorical variable is used in a model to describe characteristics that can't be directly quantified.
  - The DICEROLLER CER uses two categorical variables: contamination and building type.
- We'll cover two ways of incorporating categorical variables: Label Encoding and One-Hot Encoding.

# Label encoding

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- Uses integers to represent lists of categories.
  - For example, contamination type:
    - 1 – Radiological
    - 2 – Lead/asbestos
    - 3 – No contamination
- By its nature, label encoding imposes a hierarchy or an ordering upon your data.
- Using label encoding, the model form of the CER is:
  - $\log(TPC) = \alpha + \beta \cdot \log(GSF) + \gamma \cdot \mathbf{Contam} + \delta \cdot \mathbf{BldgType}$   
where  $Contam \in \{1, 2, 3\}$ ,  $BldgType \in \{1, 2, 3\}$ .

Contamination	Building Type	Contam	Bldg
Radiological	Technical	1	1
Lead/asbestos	Technical	2	1
None	Technical	3	1
Radiological	Non-technical	1	2
Lead/asbestos	Non-technical	2	2
None	Non-technical	3	2
Radiological	Temporary	1	3
Lead/asbestos	Temporary	2	3
None	Temporary	3	3

2 parameters

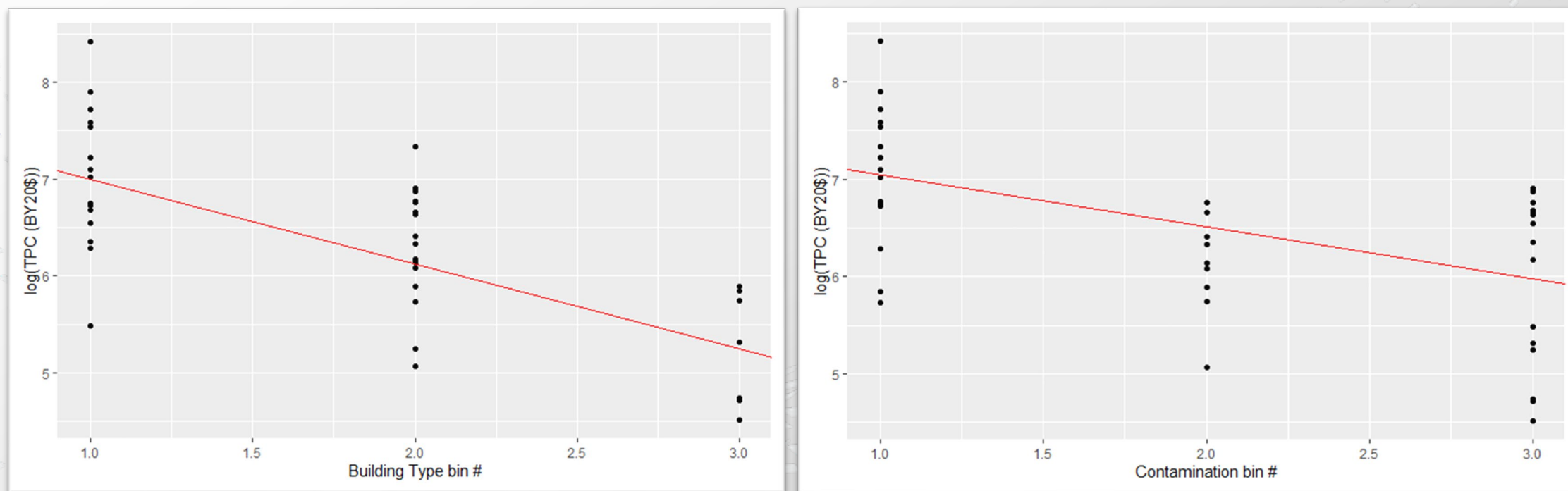


# The trouble with label encoding

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- This model form implicitly assumes that the cost difference (in log space) between contamination bins #1 and #2 is the same as the difference between bins #2 and #3.
  - You can see this if you separate out the relevant part of the regression equation:
    - $\log(TPC) = \dots + \gamma \cdot \mathit{Contam} + \dots$
  - Does cost really increase linearly with contamination bin number?

# Label encoding with DICEROLLER



# When can we use label encoding?

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- When the ordering/hierarchy makes sense.
  - You'll probably do this automatically when you look for cost drivers in your dataset.
- When the spacing between labels makes sense.
  - In DICEROLLER, we changed the value of the second contamination category from 2 to ~2.14 so that it better lined up with the line connecting categories 1 and 3.
  - Essentially, we've added an extra step to the regression and additional parameters to the model.

Contamination	Building Type	Contam	Bldg	Contam	Bldg
Radiological	Technical	1	1	1	1
Lead/asbestos	Technical	2	1	2.14	1
None	Technical	3	1	3	1
Radiological	Non-technical	1	2	1	1.98
Lead/asbestos	Non-technical	2	2	2.14	1.98
None	Non-technical	3	2	3	1.98
Radiological	Temporary	1	3	1	3
Lead/asbestos	Temporary	2	3	2.14	3
None	Temporary	3	3	3	3

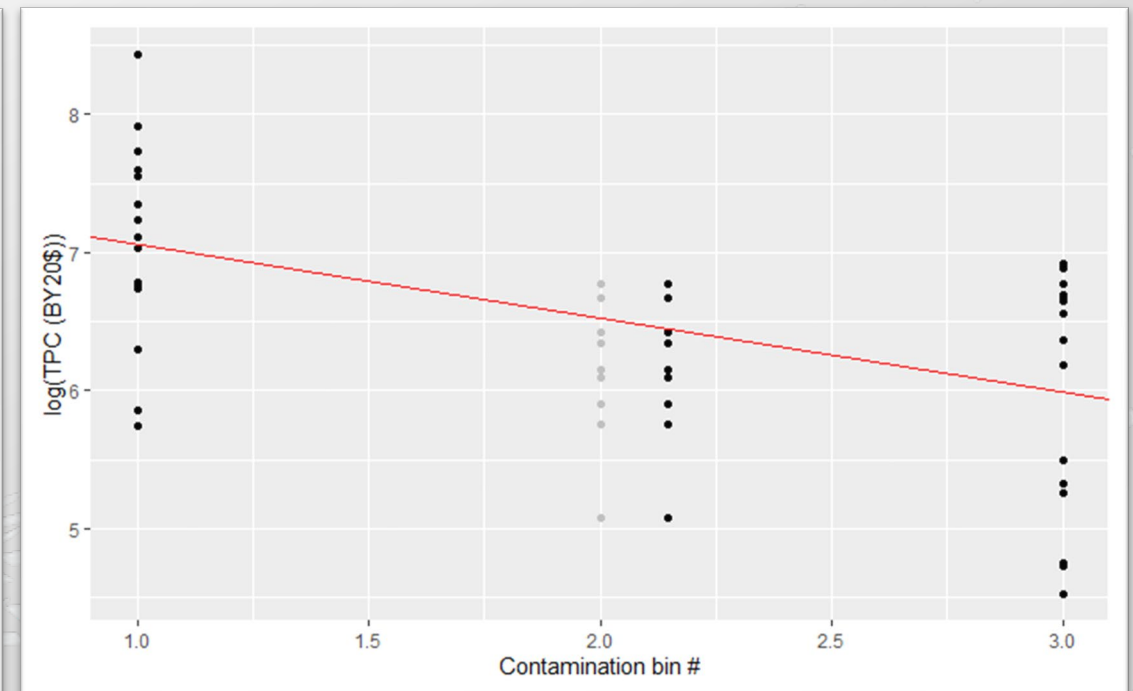
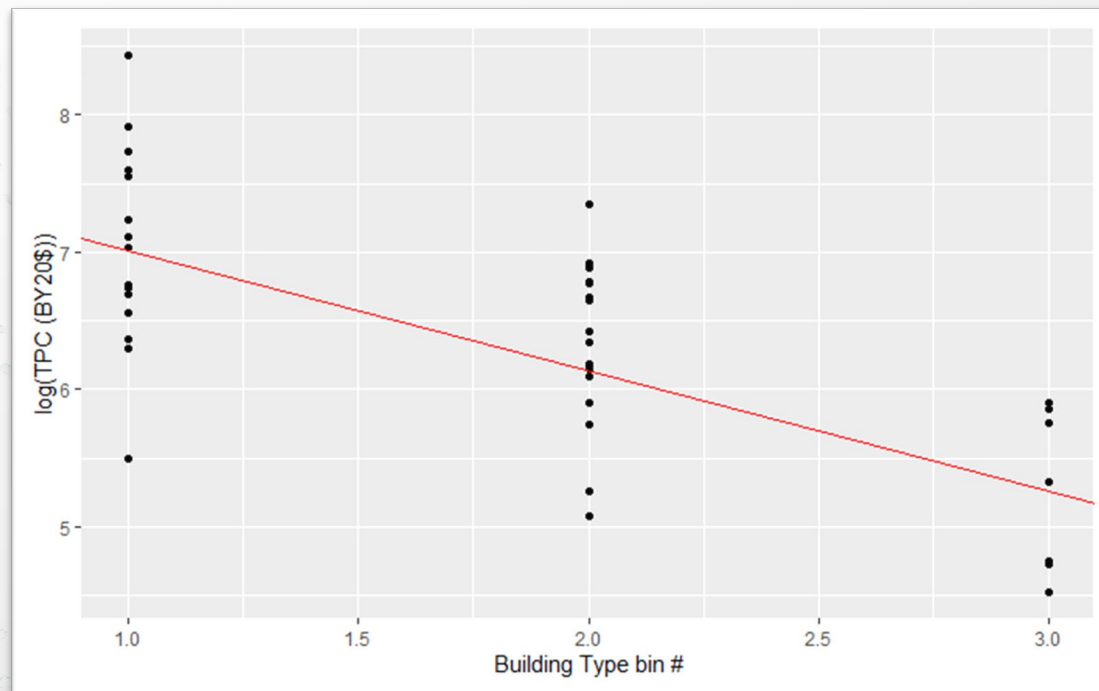
One-hot encoded

1	0	0	0	0	0	0	0	0	0
0	1	0	0	0	0	0	0	0	0
0	0	1	0	0	0	0	0	0	0
0	0	0	1	0	0	0	0	0	0
0	0	0	0	1	0	0	0	0	0
0	0	0	0	0	1	0	0	0	0
0	0	0	0	0	0	1	0	0	0
0	0	0	0	0	0	0	1	0	0
0	0	0	0	0	0	0	0	1	0
0	0	0	0	0	0	0	0	0	1
0	0	0	0	0	0	0	0	0	0

2 parameters

4 parameters  
(2 coefficients +  
the middle  
category labels)

# Improved label encoding



# One-hot encoding

- One-hot encoding is a term used by the machine learning community.
  - Also called dummy encoding.\*
- Assign data a value of 1 if it belongs to a particular group within a category, and 0 if not.
- If you have k groups within a category, then use k-1 dummy variables.
- For example, contamination in DICEROLLER:
  - $\log(TPC) = \dots + \delta_1 \cdot C_1 + \delta_2 \cdot C_2$

	EC1	EC2
Radiological contamination	1	0
Lead or asbestos contamination	0	1
No contamination	0	0

# Multiple categorical variables

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- Interactions between multiple categorical variables can – and should – be accounted for in regression models.
  - Not clear how to do this in Label Encoding.
  - Straightforward with One-Hot Encoding, but rapidly drives up the number of parameters.
- The most general model should include all possible interactions between variables.
  - You can then pare this model back by removing terms which are not statistically significant to the regression.
  - For DICEROLLER, the most general model form would be 18 terms (3 contamination categories times 3 building types, times 2 to account for interactions with/without GSF):

$$\log(TPC) = \beta_1 + \beta_2 D_{11} + \beta_3 D_{12} + \beta_4 D_{13} + \beta_5 D_{21} + \beta_6 D_{22} + \beta_7 D_{23} + \beta_8 D_{31} + \beta_9 D_{32} + \beta_{10} D_{33} \\ + \log(GSF) * (\beta_{11} + \beta_{12} D_{11} + \beta_{13} D_{12} + \beta_{14} D_{13} + \beta_{15} D_{21} + \beta_{16} D_{22} + \beta_{17} D_{23} + \beta_{18} D_{31} + \beta_{19} D_{32} + \beta_{20} D_{33})$$

Contamination	Building Type	Contam	Bldg	Contam	Bldg	Group							
Radiological	Technical	1	1	1	1	1	0	0	0	0	0	0	0
Lead/asbestos	Technical	2	1	2.14	1	0	1	0	0	0	0	0	0
None	Technical	3	1	3	1	0	0	1	0	0	0	0	0
Radiological	Non-technical	1	2	1	1.98	0	0	0	1	0	0	0	0
Lead/asbestos	Non-technical	2	2	2.14	1.98	0	0	0	0	1	0	0	0
None	Non-technical	3	2	3	1.98	0	0	0	0	0	1	0	0
Radiological	Temporary	1	3	1	3	0	0	0	0	0	0	1	0
Lead/asbestos	Temporary	2	3	2.14	3	0	0	0	0	0	0	0	1
None	Temporary	3	3	3	3	0	0	0	0	0	0	0	0

2 parameters

4 parameters  
(2 coefficients +  
the middle  
category labels)

8 parameters



# The trouble with one-hot encoding

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- **Lots** of parameters
  - The number of parameters increases quickly with the number of categorical variables and the number of categories within each.
  - Fewer remaining degrees of freedom
  - Risk of overfitting
- Unreliable if you have few data points per group within a category.
  - May lead to false claims of statistical significance.

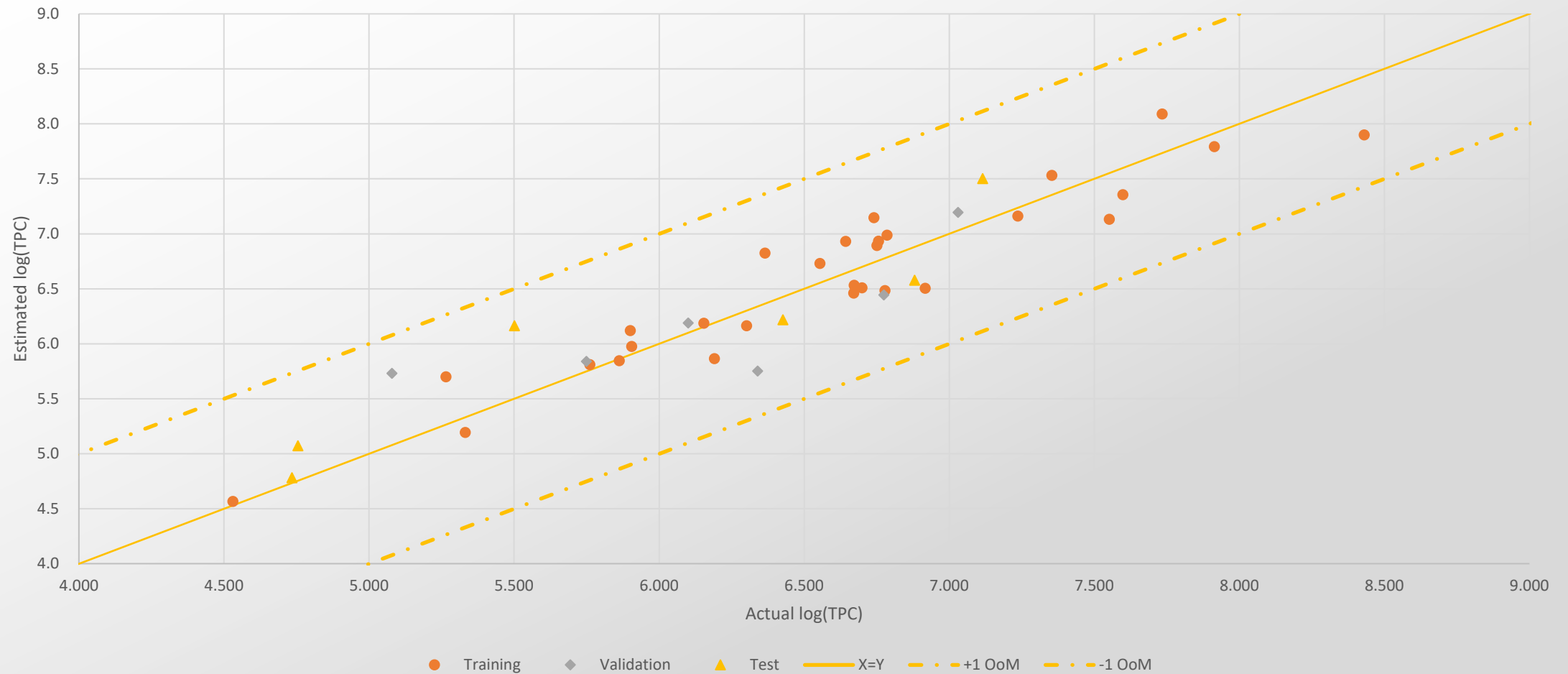
# Two DICEROLLER models

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- Option 1: Modified label encoding
  - $\log(TPC) = \alpha + \beta \cdot \log(GSF) + \gamma \cdot Contam + \delta \cdot BldgType$
  - where  $Contam \in \{1, 2.14, 3\}$ ,  $BldgType \in \{1, 1.98, 3\}$
  - Predicts  $\log(TPC)$  with mean squared error of 0.28 for the training data set, 0.39 for the validation data set, and 0.31 for the test dataset.
- Option 2: One-hot encoding
  - $\log(TPC) = \alpha + \beta \cdot D_{NoneTemp} + \log(GSF) (\gamma + \delta \cdot D_{RadTech})$
  - where  $D_{RadTech} = \begin{cases} 1 & \text{if rad contaminated technical facility, etc.} \\ 0 & \text{otherwise} \end{cases}$
  - Predicts TPC with mean squared error of 0.32 for the training data set, 0.42 for the validation data set, and 0.33 for the test dataset.

# Model validation

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# Model-to-model comparison

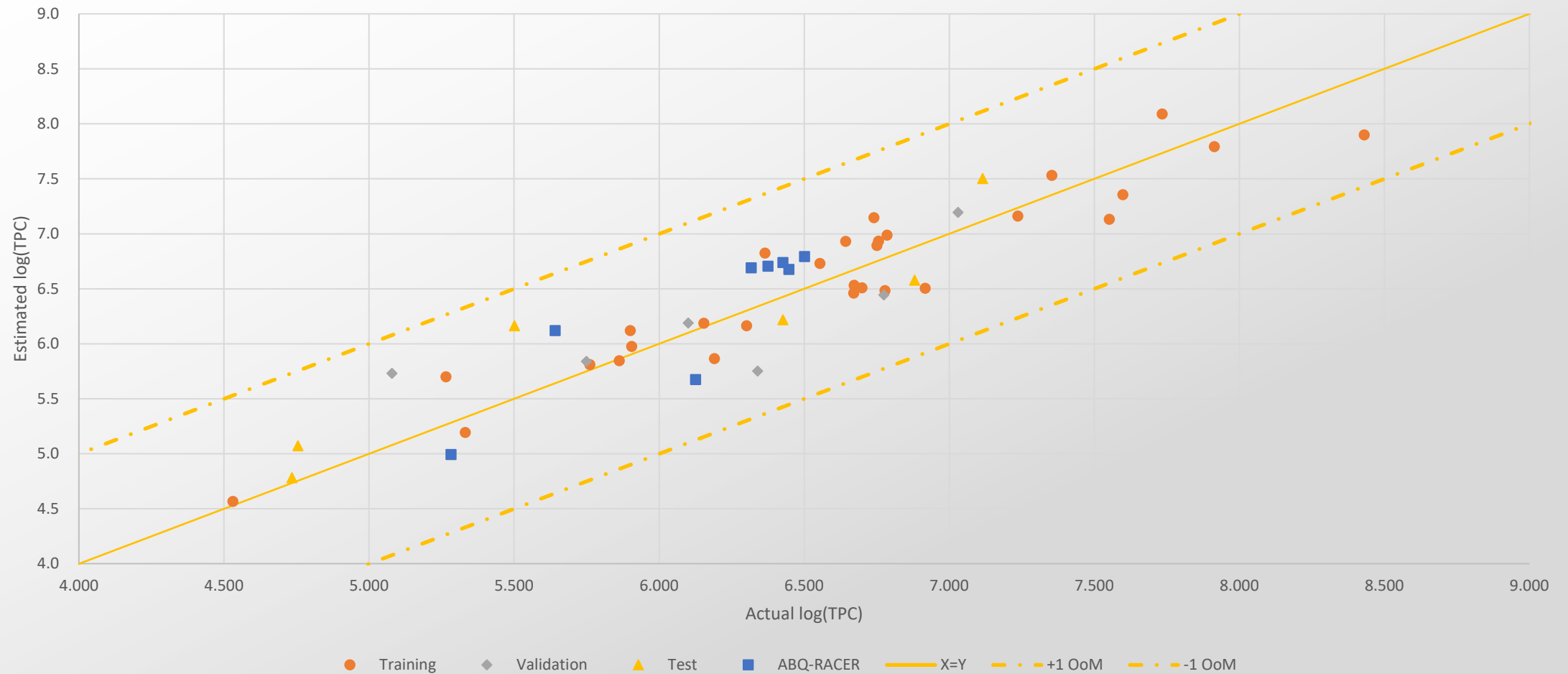
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- “Remedial Action Cost Engineering and Requirements (RACER) is a cost estimating system that was developed under the direction of the U.S. Air Force for estimating environmental investigation and cleanup costs for the annual budgeting and appropriations process.” [1]
- RACER is more detailed than DICEROLLER, which was designed for early-stage estimates.
- RACER was used to derive a cost estimate when the NNSA Albuquerque was planned for demolition.

[1] Source: [Remedial Action Cost Engineering Requirements \(RACER™\) - https://frtr.gov/ec2/ecracersystem.htm](https://frtr.gov/ec2/ecracersystem.htm)

# Model-to-model comparison

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# Conclusions

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- We developed a model that met our requirements:
  - High-level for early-stage estimates
  - Easy to use
  - Small number of parameters, which should be easy to identify at early stages
  - Covers a wide range of project scope, size, costs, etc.
  - Based on historic data
  - Capable of producing AACE Class 5 quality estimates

# Recommendations

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- Consider having a separate regression equation for each category, instead of a “one-size-fits-all” equation.
- Label encoding can be okay if you’re sure there is a hierarchy in your data and if you space it out properly.
- Try to have at least three data points per category.
  - A category containing a single data point means you have a parameter [over-] tuned to that individual point.
- Compare the variance between different groups.

# To learn more:

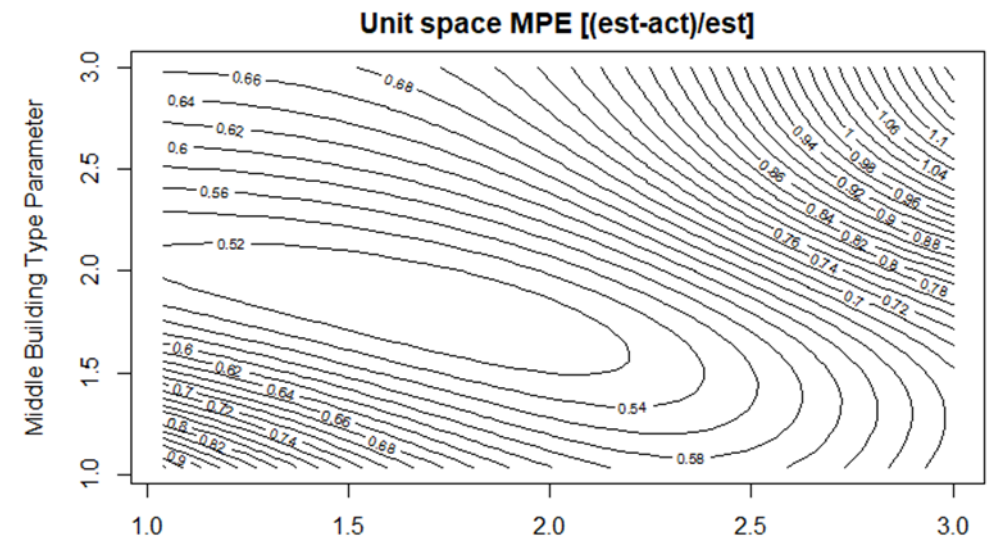
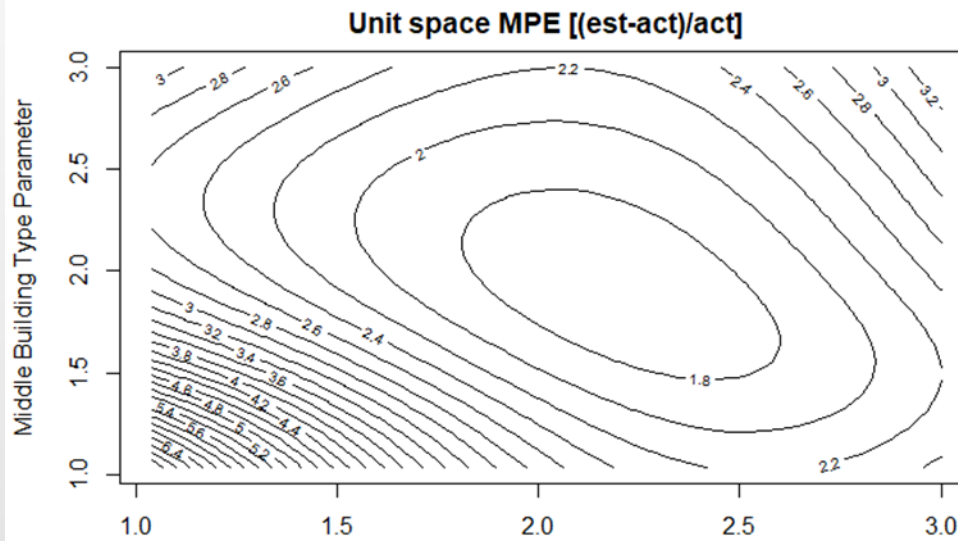
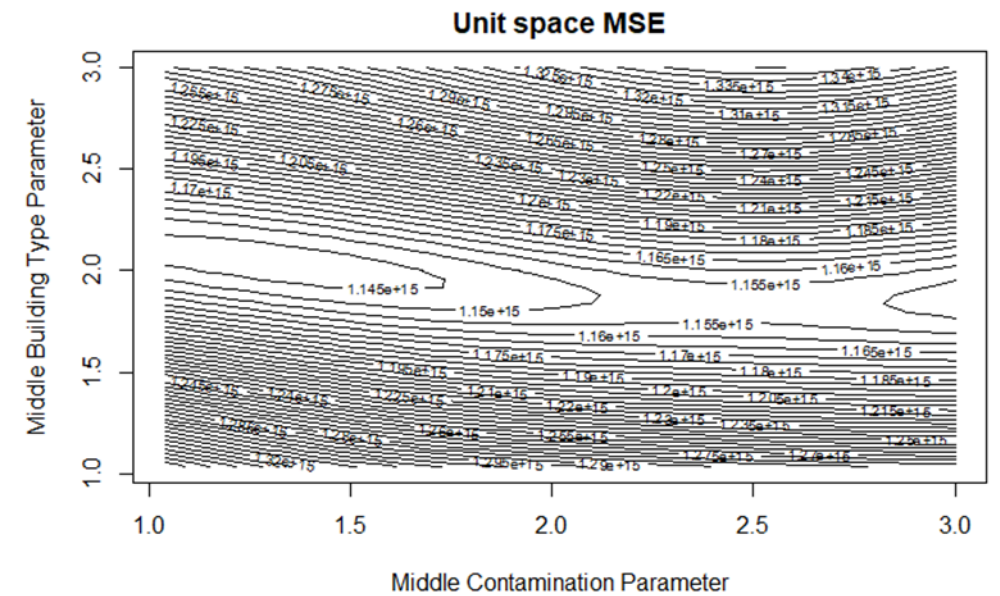
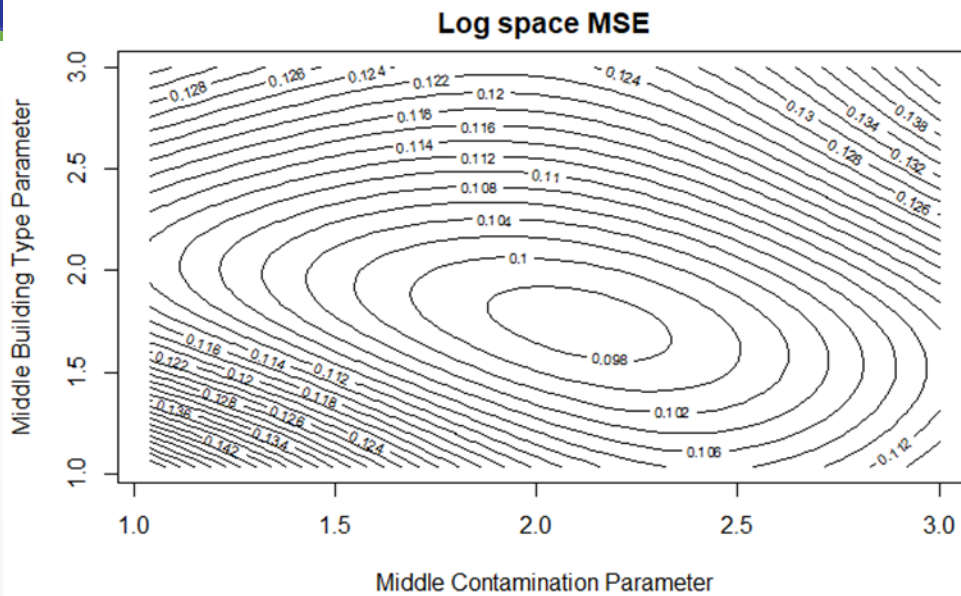
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- *Using Dummy Variables in CER Development* Dr Shu-Ping Hu and Alfred Smith, CCEA
  - <https://www.iceaaonline.com/ready/wp-content/uploads/2021/10/JCAPv10i1Oct2021.pdf>
- *Categorical encoding using Label-Encoding and One-Hot-Encoder* Dinesh Yadav, Towards Data Science
  - <https://towardsdatascience.com/categorical-encoding-using-label-encoding-and-one-hot-encoder-911ef77fb5bd>
- Also worth checking out the Wikipedia articles on [Dummy variables \(statistics\)](#) and [Categorical variables](#)

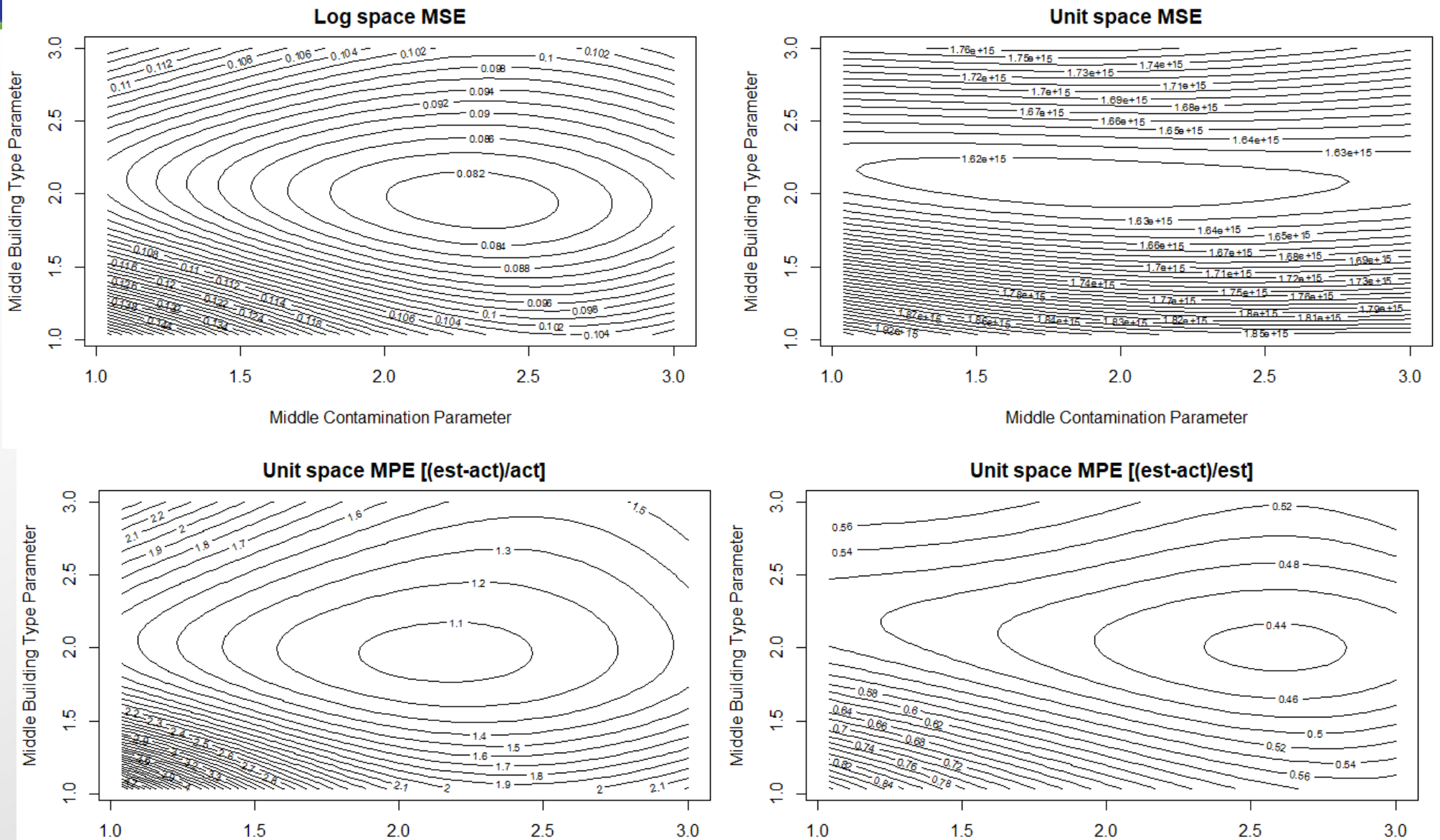


# Backup

# All data



# Training data only



# Training + validation data

