

# Probabilistic Mass Growth Uncertainties

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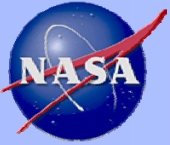


# Abstract



Mass has been widely used as a variable input parameter for Cost Estimating Relationships (CER) for space systems. As these space systems progress from early concept studies and drawing boards to the launch pad, their masses tend to grow substantially hence adversely affecting a primary input to most modeling CERs. Modeling and predicting mass uncertainty, based on historical and analogous data, is therefore critical and is an integral part of modeling cost risk.

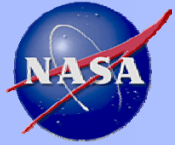
This paper presents the results of a NASA on-going effort to publish mass growth datasheet for adjusting single-point Technical Baseline Estimates (TBE) of masses of space instruments as well as spacecraft, for both earth orbiting and deep space missions at various stages of a project's lifecycle. This paper will also discuss the long term strategy of NASA Headquarters in publishing similar results, using a variety of cost driving metrics, on an annual bases. This paper provides quantitative results that show decreasing mass growth uncertainties as mass estimate maturity increases. This paper's analysis is based on historical data obtained from the NASA Cost Analysis Data Requirements (CADRe) database.



# Background



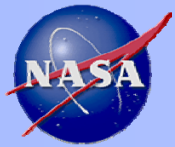
- NASA previously had no current repository of historical project data (programmatic, cost, and technical data)
- In 2004, NASA implemented a procedural requirement in NPR 7120.5 to conduct comprehensive programmatic data collections, called Cost Analysis Data Requirement (CADRe), at key milestones of a projects lifecycle
- Currently over 170 CADRes have been captured and are available for us by NASA analysts to assess trends, identify cost/schedule behaviors, and obtain project specific insight
- As mass is a key parameter for NASA parametric model, a study was commissioned to use CADRe data to determine the historical observed growth for instruments from various points in the lifecycle



# CADRe



- CADRe is a three-part document that describes a NASA project at each major milestone (SRR, PDR, CDR, LRD, and End of Mission).
- PART A
  - Narrative project description in Word includes figures and diagrams that note significant changes between milestones.
- PART B
  - Excel templates capture key technical parameters to component-level Work Breakdown Structure (WBS), such as mass, power, and data rates.
- PART C
  - Excel templates capture the project's cost estimate and actual life-cycle costs within NASA cost-estimating WBS to the project's lowest WBS level.



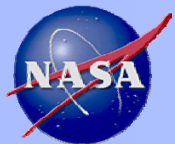
# Frequency of CADRes



Program Phases		Formulation			Implementation			
Flight Projects Life Cycle Phases	Pre-Phase A: Concept Studies	Phase A: Concept Development SRR/MDR	Phase B: Preliminary Design PDR	Phase C: Detailed Design CDR	Phase D: Fabrication, Assembly & Test SIR Launch	Phase E: Operations & Sustainment	Phase F: Disposal EOM	
Traditional Waterfall Development or Directed Missions		◇1	◇2	◇3	◇4	◇5	◇6	
AO-Driven Projects	Down Select Step 1	Select Step 2	◇2	◇3	◇4	◇5	◇6	

**Legend**

- Mission Decision Review/ICR
- CADRe delivered; based on Concept Study Report (CSR) and winning proposal
- All parts of CADRe due ~30 days after site review
- All parts of CADRe due ~30 days after PDR site review
- Update as necessary ~30 days after CDR
- Update as necessary ~30 days after SIR (for larger flight projects)
- Update as necessary ~30 days after CDR
- Update as necessary ~30 days after SIR (for larger flight projects)
- CADRe, All Parts 90 days after launch, as built or as deployed configuration
- CADRe, update Part C only at the End of Planned Mission




# Part A Example

## Provides Descriptive Info of S/C and Payloads, etc

**A.1.1 System Overview & Launch**

The Deep Impact spacecraft, shown between Figure 3, will be launched in January 2006 and will approach the target comet, Tempel 1, in early July 2005 (see Figure 4, below). The impactor is both a smart and simple spacecraft, and is carried to the comet by the flyby spacecraft and released 28 hours before impact. Optical navigation is used on both the flyby S/C, to start the impactor on a precise course, and on the impactor, for small corrections to achieve an impact on the north side of the nucleus. Imaging data from the impactor camera provides the most "up close and personal" look at a comet nucleus. The data plus that from the flyby S/C payload are recorded, with selected images relayed in near real time to Earth.<sup>14</sup>

The impact occurs early in the evening of Saturday July 29<sup>th</sup> 2005, U.S. time, with approach images available for television. The impact will be visible in small telescopes at planetary star parties. Working with a distinguished Science Team, Dr. Michael J. Haegou, a prominent comet scientist from the University of Maryland, leads the mission as its Principal Investigator. The flight hardware and ground systems are developed by Ball Aerospace and Technology Corp (BATC) and the Jet Propulsion Laboratory (JPL). This development team has a proven record of successful collaborations, including the recent 7-year development of the GUSTO spacecraft and payload.<sup>15</sup>



**Figure 3 Primary Components of the Deep Impact Flight System (Exploded View)<sup>12</sup>**

The mission is implemented with a flyby S/C and a smart impactor. The impactor is a simple, battery powered spacecraft that operates independently of the flyby S/C for only the one day between separation and impact. Extensive commonality in the electronics and instrumentation between the impactor and the flyby S/C minimizes cost and increases reliability. Mission requirements are well understood and easily satisfied within subsystem design or resources. Examples are mission duration (10 months, simplifies reliability), solar range (0.82 to 1.50 AU, power and thermal design), Earth range (0.98 AU) at encounter, telecom and DSN resources, and a simple trajectory (C300 min show hydrazine propulsion).<sup>13</sup>

**Mission Design**

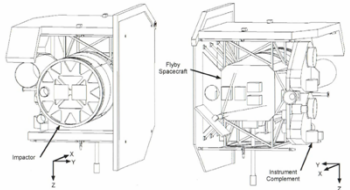
DI is launched by the reliable Delta II launch vehicle (2025K version). Figure 5, below, shows the launch configuration. The simple ballistic orbit from Earth to the comet includes launch in

<sup>12</sup> Executive Summary, Deep Impact CSR, 26 March 1999, p. 2.  
<sup>13</sup> Executive Summary, Deep Impact CSR, 26 March 1999, p. 2.  
<sup>14</sup> Executive Summary, Deep Impact CSR, 26 March 1999, p. 3.  
<sup>15</sup> Executive Summary, Deep Impact CSR, 26 March 1999, p. 3.

**A.2 Subsystem Description**

The Deep Impact Flight System (FS) is shown in its free-flight configuration in Figure 9. Figure 10 shows the system decomposed into its three elements:<sup>16</sup>

1. The Flyby Spacecraft carries the FS instrument complement and impactor to the vicinity of the nucleus, releases the impactor, relays impactor data back to Earth, supports the instruments as they image the impact and the resulting crater, and then transmits the nucleus and crater data to Earth.
2. The Impactor, following its release from the flyby spacecraft, approaches the nucleus surface, delivering 26 kilograms of material to a 130 m wide and 28 m deep. During its brief flight into the comet, the impactor acquires and transmits to the flyby S/C high-resolution images of the nucleus. The impactor also serves as the launch system interface for the main S/C-impactor-instrument stack.
3. The Instrument Complement guides the flyby S/C and impactor and acquires the primary science remote sensing data that will be studied to meet science objectives. The very substantial baseline crater excavation margin allows flexibility to remove impactor copper to eliminate any risk from flight system mass growth.



**Figure 9 "Impactor First" Flight System Configuration<sup>16</sup>**

For each subsystem in this section (A.2), the flyby S/C will be described first, followed by the impactor S/C. The instrument complement will be described in section A.3.

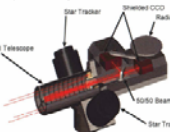
The flyby S/C design minimizes risk by incorporating 50% flight-proven hardware at the box level; eliminating single point failures through redundancy; requiring no deployment; and providing large performance margins. In addition, the flyby S/C configuration provides comprehensive protection from cometary debris.<sup>17</sup>

The impactor's short 24-hour mission life, combined with its architectural simplicity, provides very high operational reliability. Development cost and risk are minimized by using common hardware and software designs in the flyby S/C and the impactor.<sup>18</sup>

<sup>16</sup> Technical Approach, Deep Impact CSR, 26 March 1999, p. 3-25.  
<sup>17</sup> Technical Approach, Deep Impact CSR, 26 March 1999, p. 3-9.  
<sup>18</sup> Technical Approach, Deep Impact CSR, 26 March 1999, p. 3-11.  
<sup>19</sup> Technical Approach, Deep Impact CSR, 26 March 1999, p. 3-12.  
<sup>20</sup> Technical Approach, Deep Impact CSR, 26 March 1999, p. 3-22.

**3.3 Impactor Target Sensor (ITS)**

The telescope for the Impactor Target Sensor (shown in Figure 52) is identical to the MRI telescope. Similarly, the CCDs and associated electronics are identical to those for MRI and MRI. 2000 beam splitters direct the light from the telescope to the two identical CCDs to provide a redundant design. The CCDs are cooled to 240 K by means of an isolator radiative site with a clear view of cold space. Flexible thermal tape connects the radiative plate to the CD mounting structure. Since the primary task of the ITS is to supply targeting information to the impactor S/C, two star trackers and an inertial reference unit (IRU) are mounted directly to the ITS structure to reduce possible alignment errors due to thermal gradients.<sup>19</sup>



**Figure 52 Impactor Targeting Sensor<sup>19</sup>**

**3.4 Common Electronics**

Figure 53, below, is a schematic of the common electronics for the CCD detector supporting the impactor instruments as well as the common architecture for all electronics. The detector electronics include a timing generator, clock driver, and a set of analog-to-digital processing units. The eight channels for the CCD (due to the 16CCDs) FPA all function synchronously and their outputs are multiplexed to a parallel bus that links directly to the mass memory or are wired into a first-in first-out (FIFO) buffer for transfer to the SCU. All timing, mechanism control, and data routines are coordinated by an Essential Services Node (ESN) micro-controllers, which consist of a programmable module with a 90R000 processor.<sup>20</sup>

using the pre-encounter and encounter, selected images, pre-determined by the SCU, will be returned to the SCU via a dedicated RS-422 interface, controlled by the ESN. The SCU Board is dived downlink to the DSN. The RS-422 interface is backed up by the MIL-STD 1553 bus, but a much reduced transfer rate. These images constitute the baseline data set and are backed up by a dedicated non-volatile mass memory, an EDMA-3.<sup>21</sup>

The EDMA-3, produced by Spectrum Data, features 0.2 Gbytes (84 Gbits) of storage space. Each unit has two independently accessible, counter-rotating disk drives, each capable of 4.1 Gbytes of storage, equivalent to 41,000 full-color CCD images, and 27,000 reduced-resolution spectra. Both MRI and MRI will have one (EDMA-3), one drive for each FPA. This substantial storage capability not only allows for full backup of the baseline data, but also allows for a significant enhancement to the science return in the form of supplemental data set. The image sequencing will fill the drives to ~90% of their capacity; this data will be available after encounter.<sup>22</sup>

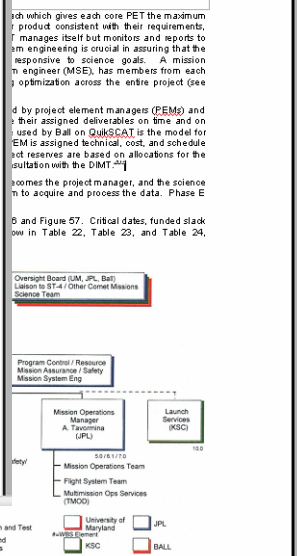
<sup>19</sup> Technical Approach, Deep Impact CSR, 26 March 1999, p. 3-35.  
<sup>20</sup> Technical Approach, Deep Impact CSR, 26 March 1999, p. 3-31.  
<sup>21</sup> Technical Approach, Deep Impact CSR, 26 March 1999, p. 3-35.  
<sup>22</sup> Technical Approach, Deep Impact CSR, 26 March 1999, p. 3-35.  
<sup>23</sup> Technical Approach, Deep Impact CSR, 26 March 1999, p. 3-35.

System Overview

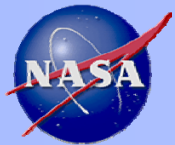
Subsystem Description

Payload Description

Project Management



<sup>23</sup> Management Plan, Deep Impact CSR, 26 March 1999, pp. 4-2 to 4-3.  
<sup>24</sup> Management Plan, Deep Impact CSR, 26 March 1999, p. 4-3.  
<sup>25</sup> Management Plan, Deep Impact CSR, 26 March 1999, p. 4-3.



# Part B Example

## Shows the Technical Data (Mass, Power)

Payload	Instrument Name	Instrument & Builder	Design Life	Number of Channels	Peak Rate	Duty Cycle
Instrument 1 (MR)	High Resolution Instrument	Contractor				
Instrument 2 (MR)	Medium Resolution Instrument	Contractor				
Instrument 3 (IT)	Impactor Targeting Sensor	Contractor				

Payload	Assembly Name	Mass (kg)	Power (W)	Dimensions (cm)	Flash Memory	Percent New Design	Quantity (Units)	Task Param. 1	Task Param. 2	Task Param. 3	Task Param. 4	Task Param. 5	Task Param. 6	Notes
Instrument 1	<b>Payload Total</b>	<b>104.41 kg</b>	<b>18.35 W</b>											
Instrument 1 (MR)	Structure	5.91 kg	4.00 W											
	Optics (MR) Telescope	0.32 kg	0.00 W				1	Diameter	10	Facellan	2.1	F78	21	Al Coated Zerodur
	Optics (MR) Filter Wheel	1.17 kg	0.00 W				10							Diameter 10mm (4x), Primary Filter 50mm (2x) A
	Scan Mirror (MR) Spectral Imaging Module	0.32 kg	0.00 W	50			0							ACS Small Filter Wheel Mater. CO-0
	Filter Wheel (MR) Spectral Imaging Module	2.49 kg	3.50 W	3,424			0							
	Science Optics	3.04 kg	0.00 W				1	Type	Pistol Grip					
	OOD Structure (incl. OOD) (MR) Spectral Imaging Module	0.59 kg	0.00 W	400			1	Type	Pistol Grip	21				1.5kg 2K x 1K Spin Frame Transfer TOPOB
	Redundant Optics (incl. RFO) (MR) Spectral Imaging Module	2.51 kg	0.00 W	5,177			0	Type	Pistol Grip	37				
	Structure (MR) Imaging	10.17 kg	0.00 W											
	Structure, Baffle, Cover (MR) Spectral Imaging Module	0.76 kg	0.00 W	3,350			1							GFE Tube

Instrument	Assembly Name	Mass (kg)	Power (W)	Dimensions (cm)	Flash Memory	Percent New Design	Quantity (Units)	Task Param. 1	Task Param. 2	Task Param. 3	Task Param. 4	Task Param. 5	Task Param. 6	Notes
Instrument 2 (MR)	<b>Payload Total</b>	<b>104.41 kg</b>	<b>18.35 W</b>											
	Structure	5.91 kg	4.00 W											
	Optics (MR) Telescope	0.32 kg	0.00 W				1	Diameter	10	Facellan	2.1	F78	21	Al Coated Zerodur
	Optics (MR) Filter Wheel	1.17 kg	0.00 W				10							Diameter 10mm (4x), Primary Filter 50mm (2x) A
	Scan Mirror (MR) Spectral Imaging Module	0.32 kg	0.00 W	50			0							ACS Small Filter Wheel Mater. CO-0
	Filter Wheel (MR) Spectral Imaging Module	2.49 kg	3.50 W	3,424			0							
	Science Optics	3.04 kg	0.00 W				1	Type	Pistol Grip					
	OOD Structure (incl. OOD) (MR) Spectral Imaging Module	0.59 kg	0.00 W	400			1	Type	Pistol Grip	21				1.5kg 2K x 1K Spin Frame Transfer TOPOB
	Redundant Optics (incl. RFO) (MR) Spectral Imaging Module	2.51 kg	0.00 W	5,177			0	Type	Pistol Grip	37				
	Structure (MR) Imaging	10.17 kg	0.00 W											

System Level Tables

Payload Level Tables

Summary Tables

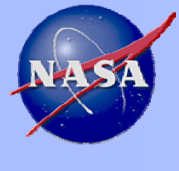
SYSTEM SUMMARY TABLE

	CBE MASS	w/Contingency	CBE POWER	w/Contingency
<b>Payload Mass</b>	<b>89.4 kg</b>	<b>100.4 kg</b>	<b>75.5 W</b>	
Instrument 1 (MR)	45.8 kg	52.3 kg	32.0 W	
Instrument 2 (MR)	24.8 kg	28.1 kg	22.8 W	
Instrument 3 (IT)	18.8 kg	20.0 kg	20.7 W	
<b>Impactor SIC Dry Mass</b>	<b>478.8 kg</b>	<b>488.4 kg</b>	<b>182.6 W</b>	
Structures & Mechanisms	292.0 kg	294.2 kg	0.0 W	
Thermal	2.3 kg	3.8 kg	0.0 W	
Electrical Power Subsystem	28.9 kg	28.9 kg	42.2 W	
Guidance, Navigation & Control	7.2 kg	7.3 kg	26.0 W	
Propulsion Dry Mass	36.6 kg	32.1 kg	6.0 W	
Telecommunications	4.9 kg	5.1 kg	59.0 W	
Command and Data Handling	8.5 kg	8.6 kg	8.0 W	
<b>High SIC Dry Mass</b>	<b>323.3 kg</b>	<b>339.4 kg</b>	<b>278.0 W</b>	
Structures & Mechanisms	174.1 kg	186.8 kg	0.0 W	
Thermal	8.0 kg	10.5 kg	10.0 W	
Electrical Power Subsystem	50.5 kg	57.0 kg	17.9 W	
Guidance, Navigation & Control	28.9 kg	28.9 kg	42.2 W	
Propulsion Dry Mass	24.5 kg	25.5 kg	20.0 W	
Telecommunications	21.2 kg	22.2 kg	10.4 W	
Command and Data Handling	28.9 kg	29.1 kg	22.0 W	
<b>Propellant &amp; Pressurant</b>	<b>70.1 kg</b>	<b>92.4 kg</b>		
Impactor Propellant & Pressurant	8.2 kg	8.8 kg		
High SIC Propellant & Pressurant	61.9 kg	83.6 kg		
<b>Total (Dry)</b>	<b>889.5 kg</b>	<b>919.2 kg</b>	<b>450.0 W</b>	
<b>Total (Wet)</b>	<b>959.6 kg</b>	<b>1042.6 kg</b>		
LV Capability	1044.2	1044.2		
Launch Mass Margin	8.2%	8.9%		

KEY TECHNICAL PARAMETERS

VRS Name	Component	Value
<b>System</b>	Human Rated	No
	Orientation	Control Temp/1
	Type of Craft	Flag/Impactor
	Launch Date	199004
	Average Payload Power (W)	48.0
	GNIC Method	3 axis Stabilization
	Pointing Accuracy	1.7 arcsec
	Pointing Knowledge	17 degrees
	Data Storage	16.4 Gbytes
	Number of Instruments	3
<b>Structures &amp; Mechanisms</b>	Quiescent Mode	0
	Downlink Data Rate	120-18,000 bps
	Uplink Mode	X-Band
	Uplink Data Rate	8-7,000 bps
	Launch Vehicle	Delta II (7320)
	Load Carrying Shelf/Flux Material	GRP
	Insulation Type	MLI
	Electrical Power & Distribution	Solar Cell Type
	Flattest Jge	MLC (2"V)
	Flattest Jge	MLC
<b>Propulsion Subsystem</b>	Engine/Propellant Thrust	2.2 NTR (20), 20N (4)
	Propellant Type	NH4
	Monopropellant Thrusters	0
<b>Telecommunications Subsystem</b>	Transmit/Receive Band	X-Band
	High-Power SIC, Coaxial Link	UHF
<b>CADH Subsystem</b>	Antenna Type	LCR, MSA, LCR
	Solid State Recorder Memory Size	8.4 Gbytes





# Part C Example



## Shows Cost data by WBS

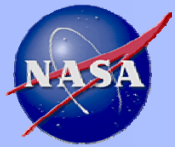
Deep Impact - Report as of 26 March 1999		Summary Costs (Thousands of FY1999 Dollars)									
#	Project WBS Elements	Est.	Estimated Costs							Total	
			FY2000	FY2001	FY2002	FY2003	FY2004	FY2005	FY2006		
1.0	Project Management / Mission Analysis / System Eng	1	2,041	1,856	2,204	2,268	659	-	-	-	9,028
5.0	Science Team	1	764	530	688	758	339	-	-	-	3,089
5.1	Flight System	1	19,174	42,872	37,344	14,736	1,604	-	-	-	116,730
5.1	Program Management	2	1,247	1,006	1,403	1,449	463	-	-	-	5,578
5.2	System Engineering	2	892	648	315	11	-	-	-	-	1,866
5.3	Instruments	2	3,450	13,677	7,635	1,444	255	-	-	-	26,661
3.3.1	Instrument Management	3	599	1,070	1,525	528	64	-	-	-	3,786
3.3.2	Instrument Systems Engineering	3	547	763	1,069	799	157	-	-	-	3,275
3.3.3	Instrument Product Assurance	3	104	287	478	194	12	-	-	-	1,075
3.3.4	Telescopes	3	125	859	148	-	-	-	-	-	1,132
3.3.5	Spectral Camera	3	247	4,476	192	-	-	-	-	-	5,915
3.3.6	Electronic Module	3	499	3,544	815	-	-	-	-	-	5,858
3.3.7	Instrument Software	3	157	771	203	95	22	-	-	-	2,148
3.3.8	MRII	3	50	257	609	-	-	-	-	-	916
3.3.9	MRII	3	63	271	534	-	-	-	-	-	868
3.3.A	Impactor Target Sensor	3	49	331	763	27	-	-	-	-	1,170
3.3.B	Ground Support Equipment	3	98	610	-	-	-	-	-	-	708
5.4	Flyby Spacecraft	2	9,680	19,920	20,524	7,032	717	-	-	-	57,877
3.4.1	Program Management	3	2,179	1,848	2,134	2,223	391	-	-	-	9,575
3.4.2	System Engineering	3	336	791	852	459	110	-	-	-	3,558
3.4.3	Product Assurance	3	426	940	703	510	-	-	-	-	2,579
3.4.4	Propulsion	3	400	1,954	1,094	196	197	-	-	-	3,223
3.4.5	Telecommunications	3	723	2,478	1,824	424	5	-	-	-	5,455
3.4.6	Electrical Power	3	644	3,192	2,049	304	5	-	-	-	6,195
3.4.7	Structure	3	764	2,720	3,411	239	-	-	-	-	7,134
3.4.8	C&DH	3	608	3,688	2,527	759	-	-	-	-	8,582
3.4.9	ADCS	3	429	977	2,071	489	-	-	-	-	3,976
3.4.A	Thermal	3	249	465	784	193	-	-	-	-	1,691
3.4.C	Software	3	2,027	704	679	-	-	-	-	-	3,410
3.4.D	Integration & Test	3	75	210	1,035	597	-	-	-	-	2,217
3.4.E	Ground Support Equipment	3	285	678	677	256	-	-	-	-	1,816
5.5	Impactor	2	2,905	7,245	7,385	2,999	29	-	-	-	20,471
5.6	Deep Impact Integration & Test	2	-	-	1,741	136	-	-	-	-	1,877
3.6.1	System Integration & Test Management	3	-	-	284	21	-	-	-	-	305
3.6.2	Flyby S/C and Impactor Integration & Test	3	-	-	1,035	114	-	-	-	-	1,149
3.6.3	System MSE	3	-	-	172	-	-	-	-	-	172
3.6.4	System EGSE	3	-	-	250	-	-	-	-	-	250
4.0	Launch Site & Orbital Operations	1	86	140	243	222	783	-	-	-	1,624
4.1	Pre-Launch Planning	2	86	140	243	237	67	-	-	-	773
4.2	Launch Site Support	2	-	-	105	606	-	-	-	-	711
4.4	Flight Operations	2	-	-	-	109	-	-	-	-	109
5.0	Pre-Launch GDS/MOS Development	1	298	291	1,187	2,959	978	-	-	-	5,713
6.0	Mission Operations and Data Analysis	1	-	-	3,471	5,426	1,265	19,161	-	-	29,323
6.1	Mission Operations	2	-	-	1,572	2,315	159	4,084	-	-	8,030
6.1.3	Phase C Mission Operations	3	-	-	1,572	2,315	159	4,084	-	-	8,030
6.2	Science Team	2	-	-	1,899	3,111	1,195	6,111	-	-	12,216
7.0	Deep Space Network (DSN) or Other Tracking Service	1	-	-	-	-	-	-	-	-	-
8.0	Education and Public Outreach	1	636	419	686	779	993	743	232	4,400	8,308
10.0	Launch Services	1	-	-	-	-	-	-	-	-	-
	Subtotal		22,101	45,909	42,272	21,972	8,826	6,169	1,497	148,740	123,344
	Total JPL Reserves		541	11,660	12,432	5,913	2,109	1,390	137	34,085	55,937
	Total		22,642	57,569	54,704	27,885	7,959	1,624	192,32	184,275	179,281
	ELV and Launch Services		-	11,465	21,091	14,739	8,243	-	59,09	-	114,398
	DSN and Tracking Support		-	-	-	779	1,150	-	-	-	1,929
	TOTAL NASA COST		22,642	69,034	75,705	42,173	19,957	8,709	1,624	229,85	205,608
	Ball Aerospace Contribution		500	500	1,225	825	-	-	-	-	3,150
	Flight System		1	500	500	1,225	825	-	-	-	3,150
	Instruments		2	500	-	-	-	-	-	-	500
	Software		3	500	-	-	-	-	-	-	500
	Impactor		2	500	975	525	-	-	-	-	2,000
	Ground Support Equipment		3	500	975	525	-	-	-	-	2,000
	Corporate Costs		1	-	-	-	-	-	-	-	2,000
	Center Management Operations (CMO)		1	-	-	-	-	-	-	-	2,000

Lifecycle Cost Estimate

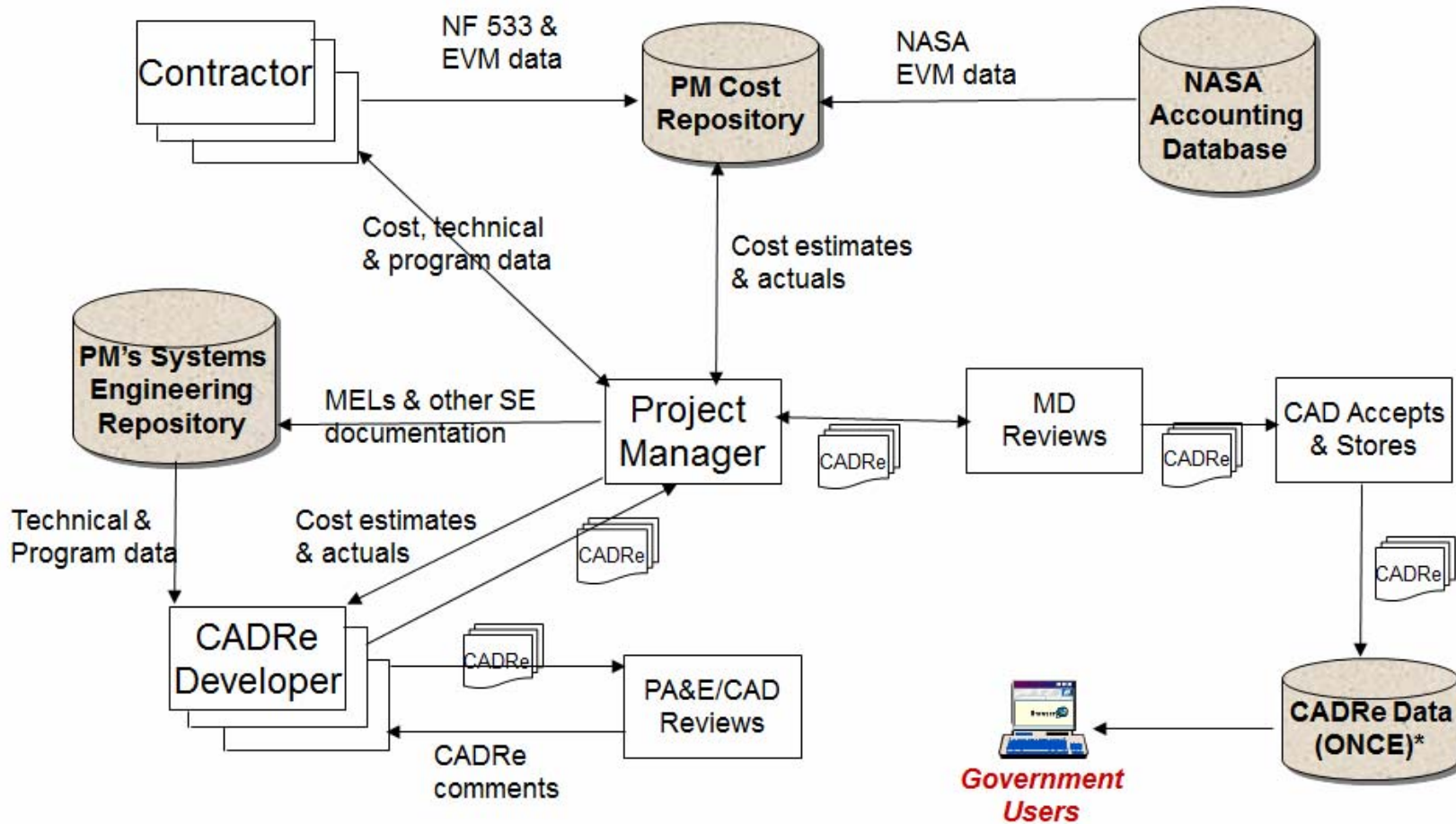
Costs Mapped to the NASA WBS

WBS Dictionary

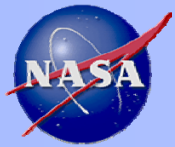




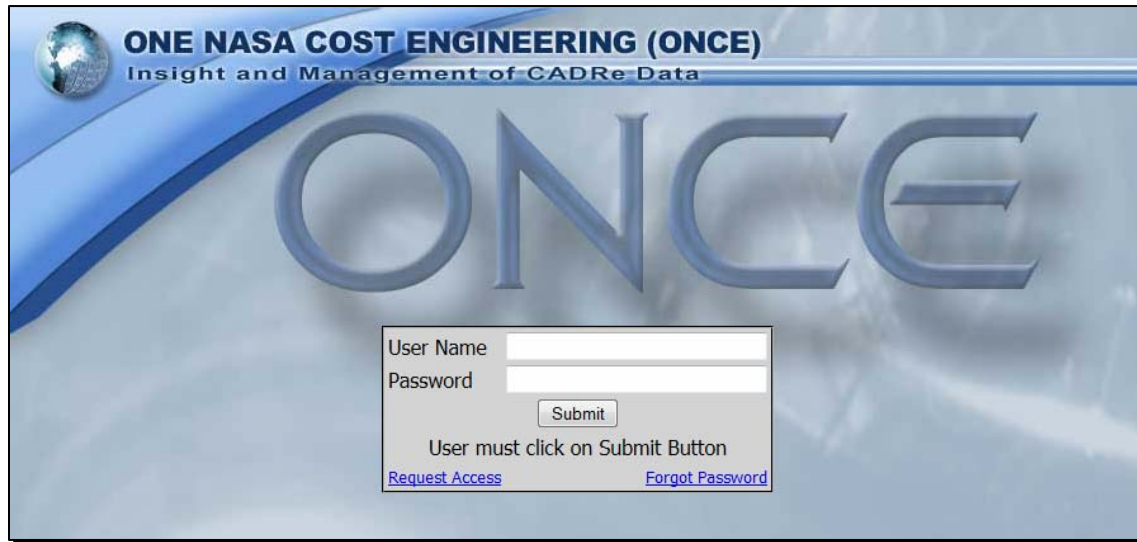
# CADRe Process



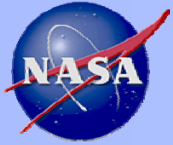
\* One NASA Cost Engineering Database (ONCE)



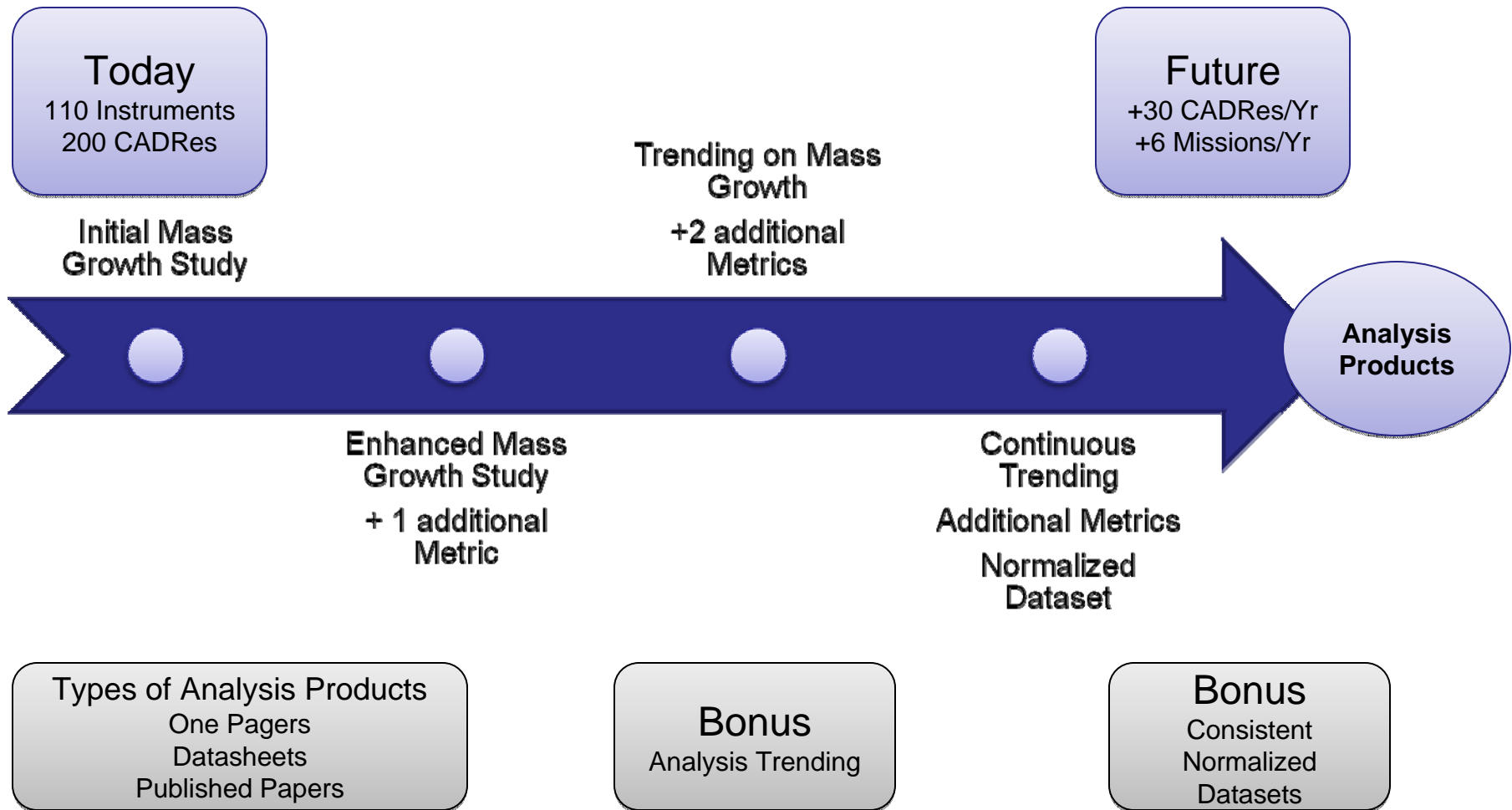
# Completed CADRe's are Stored in ONCE



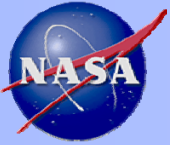
- n **NASA-certified Web-based system**
- n **Controlled access**
- n **Automated CADRe search and retrieval**



# CADRe/ONCE Analysis Product Evolution



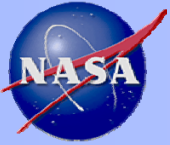
Continuous Improvement by Creation and Maintenance of Analysis Products



# Study Hypothesis



- As the project nears the launch milestone, mass estimates increase in accuracy
  - Mean of the mass values by milestone approaches 1 (zero growth) – Getting better at predicting Launch Mass
  - Standard Deviation decreases as the mass technical baseline matures – Lower variability in mass range
- An Exponential Decay function can be used to model the average decrease in mass growth as the technical baseline matures
- Exponential Decay is a decrease in a value  $N$  according to the law  $N(x) = N_0 e^{-\lambda x}$  where:
  - $\lambda$  is the decay constant
  - $N_0 = N(0)$  is the initial value

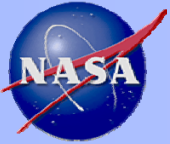


# Why Use Mass?

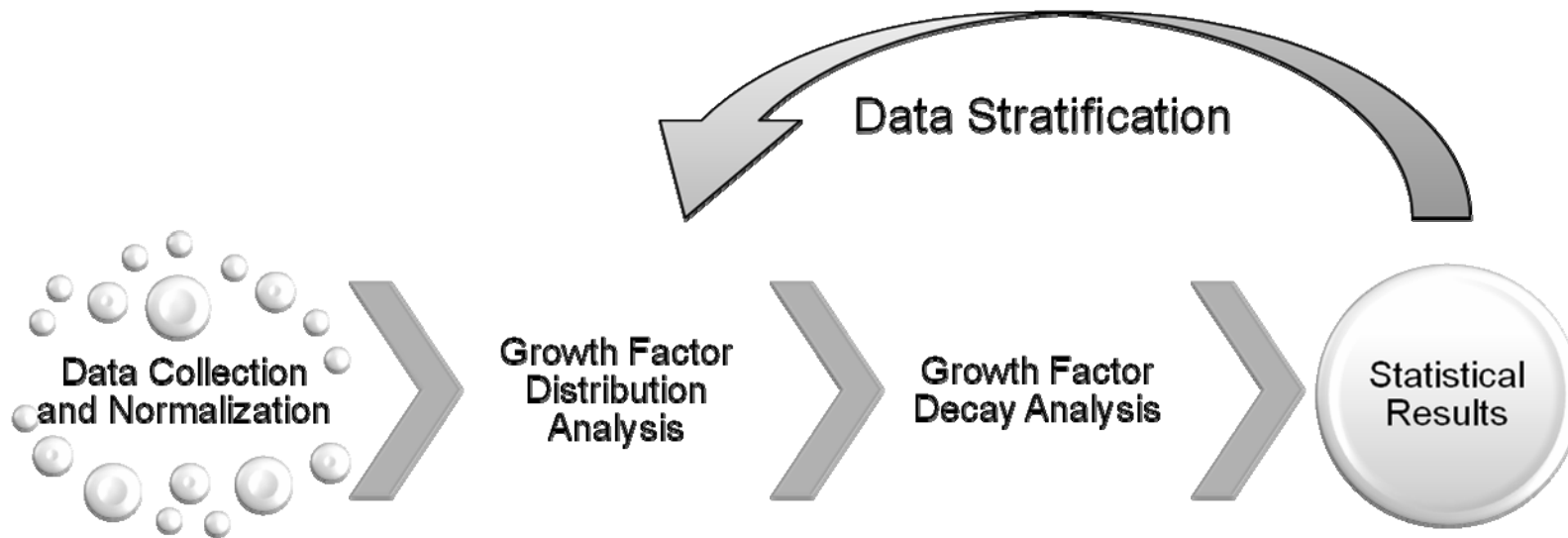


- **Data Availability**
  - Mass is a core technical parameter captured by CADRe
- **Data Usage**
  - Mass is widely used as a variable input parameter for Cost Estimating Relationships (CER) of space instruments
  - Underestimation of mass impacts CER results
- **Risk Input**
  - During development, mass is an estimate
  - “Final” mass may be different than what is estimated
  - Understanding growth potential allows for better quantification of risk inputs

*Predicting instrument mass growth is critical and is an integral part of modeling instrument cost and its associated risk*

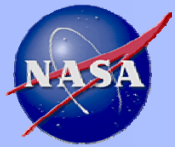


# Study Process



- Assessment and evaluation of source data, extraction, normalization, and format conducted prior to data analysis
- Statistical Analysis software facilitates Growth Factor and Decay analysis – used COTS tools (Excel and CO\$TAT from ACEIT Software suite)
- Data Stratifications include selection of Milestone groups or technical characteristics of dataset instruments

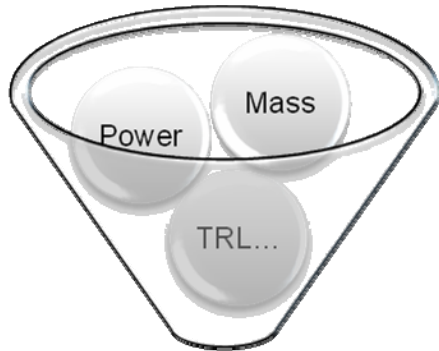




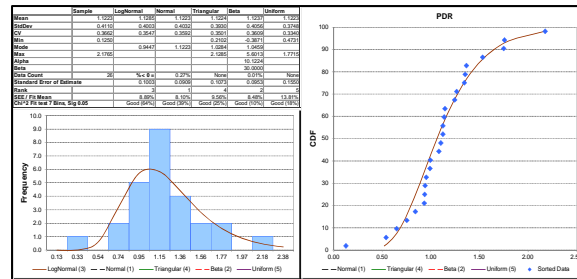
# Analysis Framework



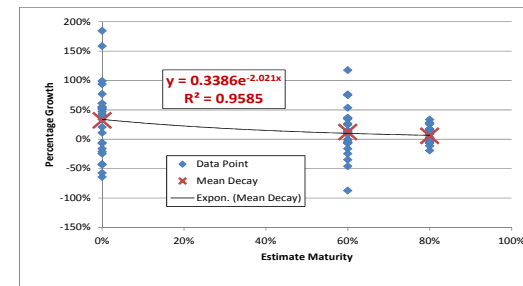
## Data Collection



## Growth Factor Analysis



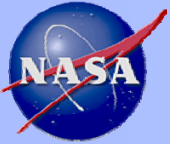
## Decay Analysis



Consolidated Datasheet

	B	C	D	E
3	Observations	CSR	PDR	CDR
4	Variable ID	CSR	PDR	CDR
5	36	0.568	0.65052356	0.808458723
6	50	1.512	1.34519573	1.277027027
7	48	1.207792208	1.081395349	0.994652406
8	46	1.535714286	1.122715405	1.095076401
9	112	0.574879227	0.540909091	1
10	113	0.357142857	0.125	1
11	115	0.84	0.84	1
12	110	2.586046512	1.751181102	1
13	116	1.425023878	0.951530612	1.025429553
14	117	0.754666667	0.754666667	0.943333333
15	125	1.470430108	0.938250429	1.334146341
16	123	1.373239437	1.125541126	0.97135741
17	124	1.552429668	1.144203582	1.08489723
18	153	1.768867925	1.76056338	1.143292683
19	156	2.846153846	2.176470588	1.088235294
20	149	0.424567189	1.366047745	0.973534972
21	154	1.990825688	1.247126437	1.269005848
22	155	1.535714286	1.535714286	1.172727273
23	173	1.33977591	1.104491398	1.033960959
24	211	1.936810631	1.355767442	1.256964209
25	359	1.407983193	1.138189291	1.025633178
26	389	0.786966487	0.9925	1.017948718
27	394	1.61106656	1.265511811	0.88677996
28	390	0.939968312	0.939968312	1.00410594
29	391	0.9308444	0.9308444	0.930005507

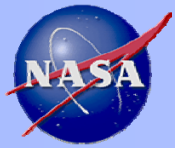
Formatted Analysis Worksheets



# Calculation Techniques



- **Milestone Growth Factors**
  - Growth factors for mass developed for each mission from each milestone to final launch value
  - Two techniques used
    - Technique 1: CDF development and mean value determination from Excel
    - Technique 2: Distribution and statistics determined from CO\$TAT best-fit analysis
  
- **Decay Equation**
  - Identify a group of instruments with data across all targeted milestones
  - Determine mean growth factors for each milestone
  - Conduct regression analysis
    - Excel using graphing capability
      - Plot chart of Mean Percentage Growth
      - Run exponential regression through points and display equation
    - Excel using a formula
      - `INDEX(LINEST(LN(MEAN PERCENTAGE GROWTH VALUES),ESTIMATE MATURITY),1)`
    - CO\$TAT using Non-linear analysis feature
      - Estimate Maturity =  $a * \text{EXP}(b * \text{Mean Percentage Growth})$
      - Calculate decay constant =  $b$



# Decay Analysis Results Can be Used to Create a Continuous Mass Growth Model



## *Basic Model*

### **Instrument Mass Growth**

$$M_{Adj} \equiv M \left( e^{-bt} (K_{GF} - 1) + 1 \right)$$

$M_{Adj}$  = Growth-adjusted Mass Estimate Distribution

$K_{GF}$  = Baseline (@ CSR) Mass Estimate Growth Factor Distribution

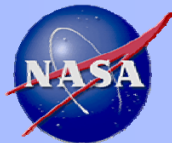
$M$  = Technical Baseline Point Estimate of Mass

$b$  = Mass Growth Decay Constant

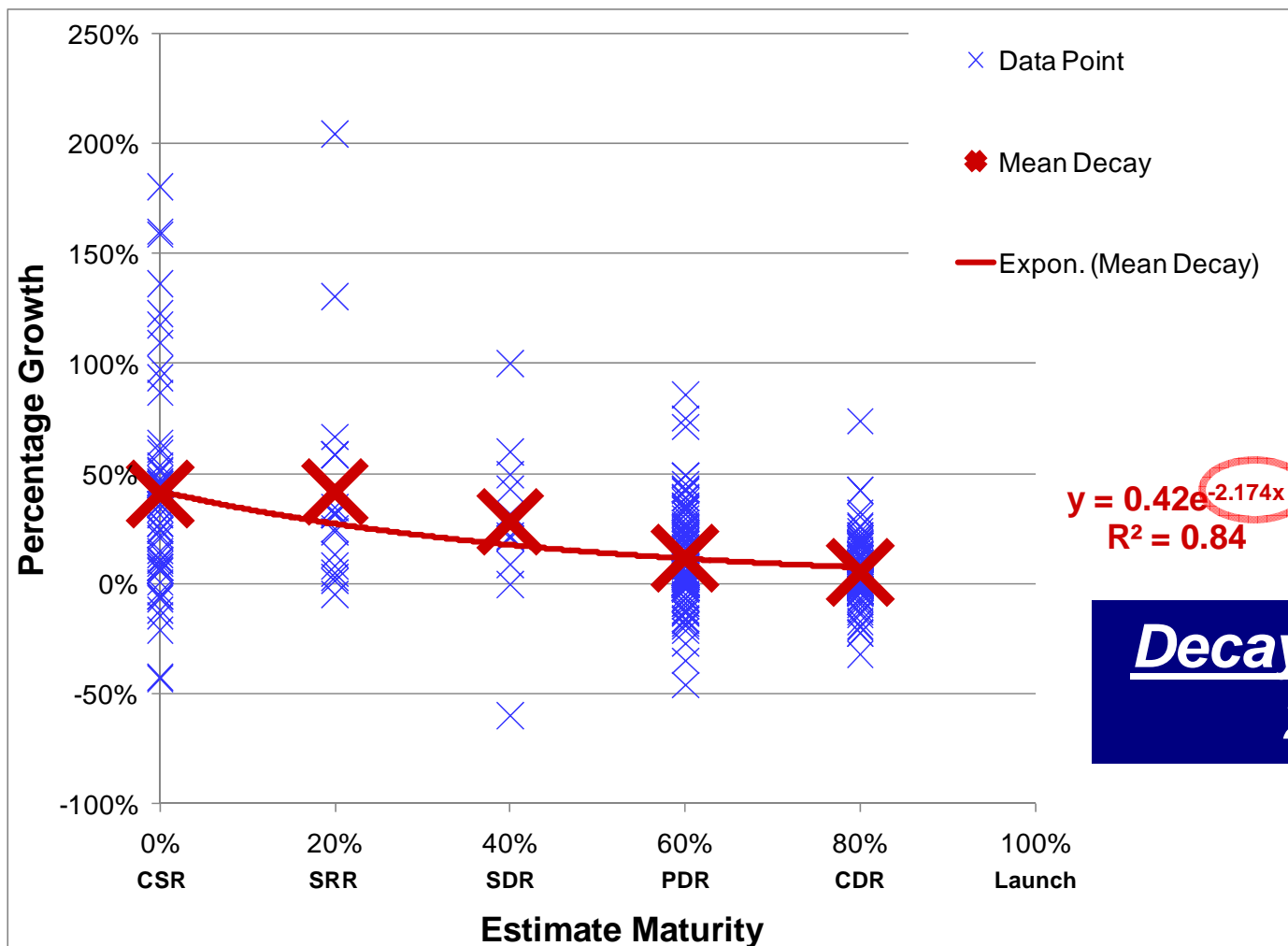
$t$  = Estimate Maturity Parameter

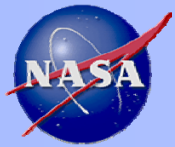
(CSR/SRR = 20%; SDR=40%; PDR=60%; CDR=80%; Launch=100%)

*Enables Analysts to Use at any Point in Design Cycle and not just at Milestones*

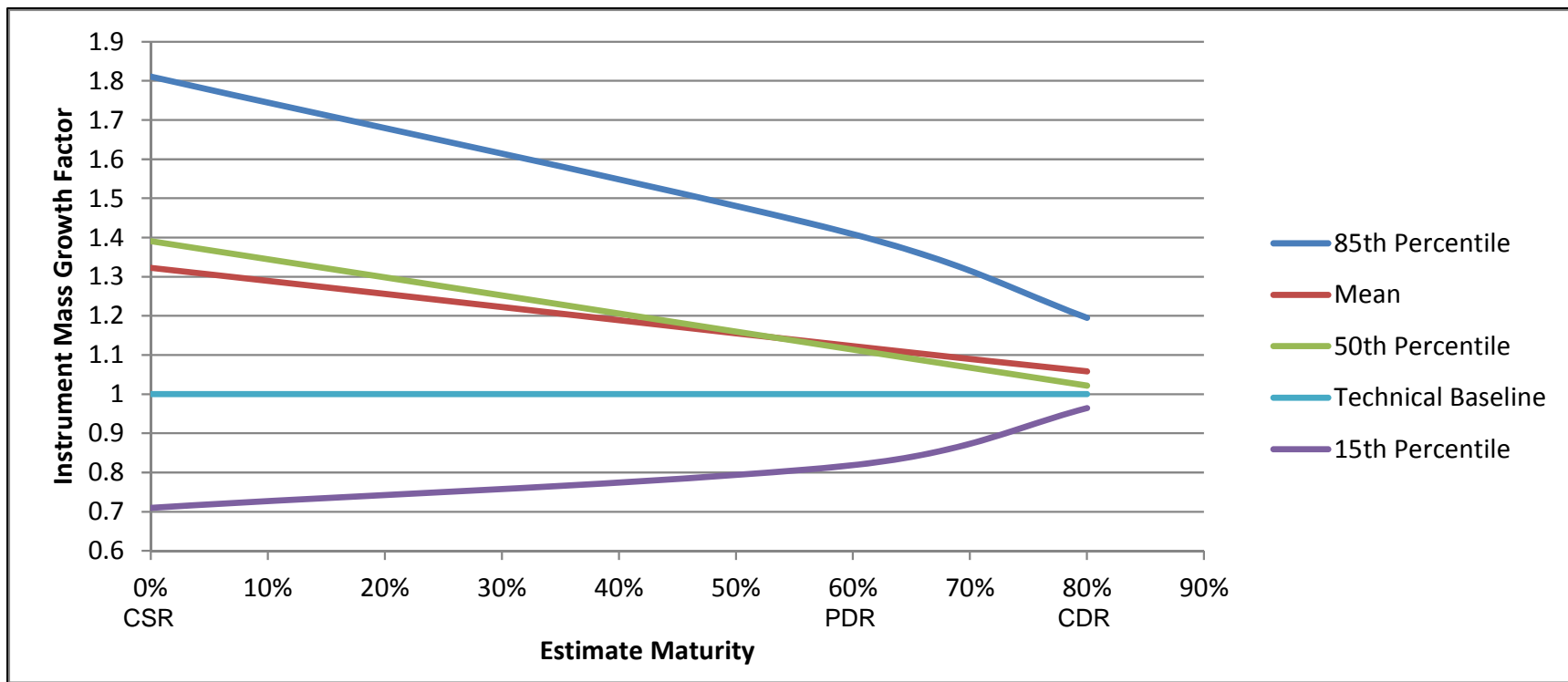


# Deriving a Decay Constant from Mass Growth Data

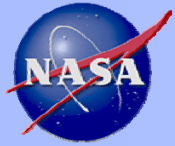




# Example of Continuous Mass Growth Decay Model

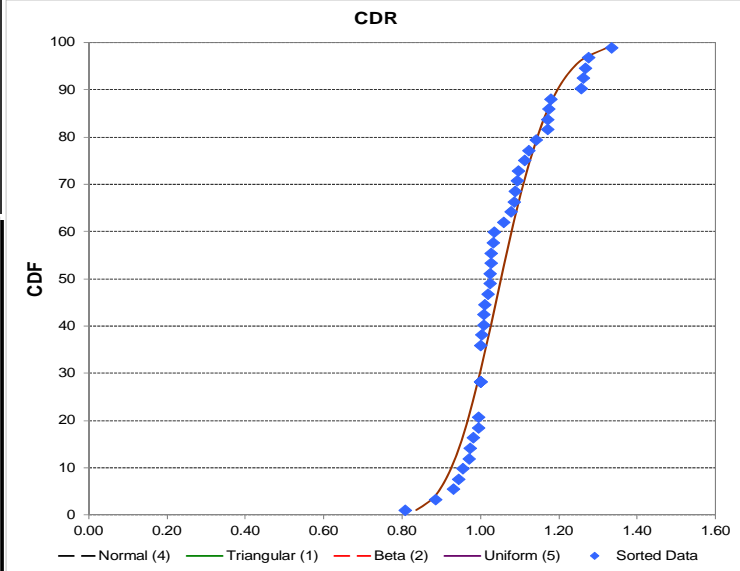
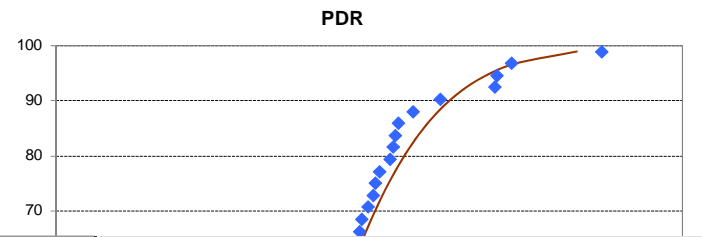
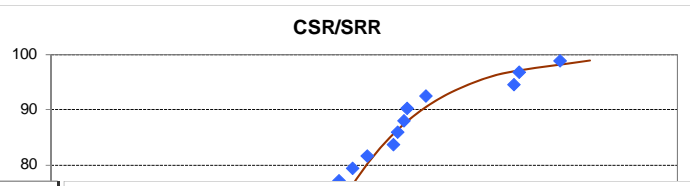
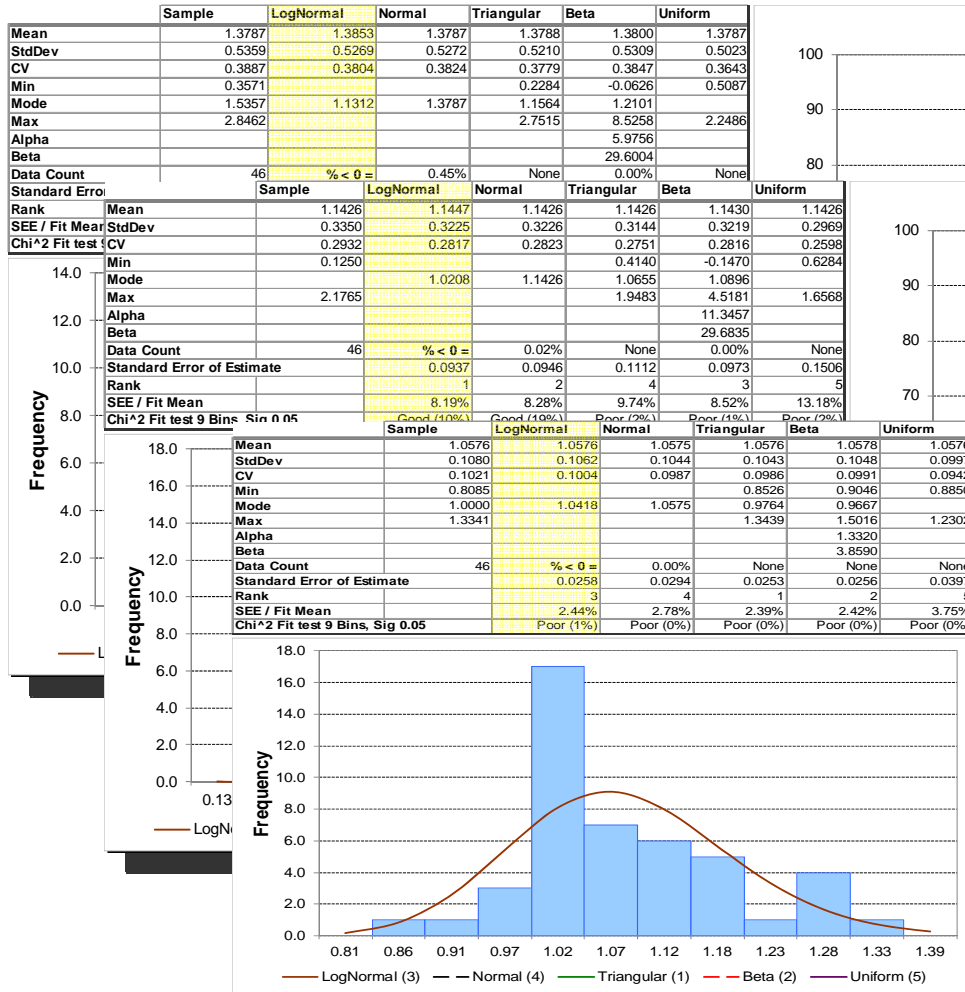


*Enhances Analyst Capability to Specify Mass Uncertainty Ranges for CERs and SERs*

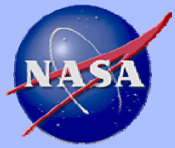


# Mass Growth Distributions

## Common Milestones – CADRe Data

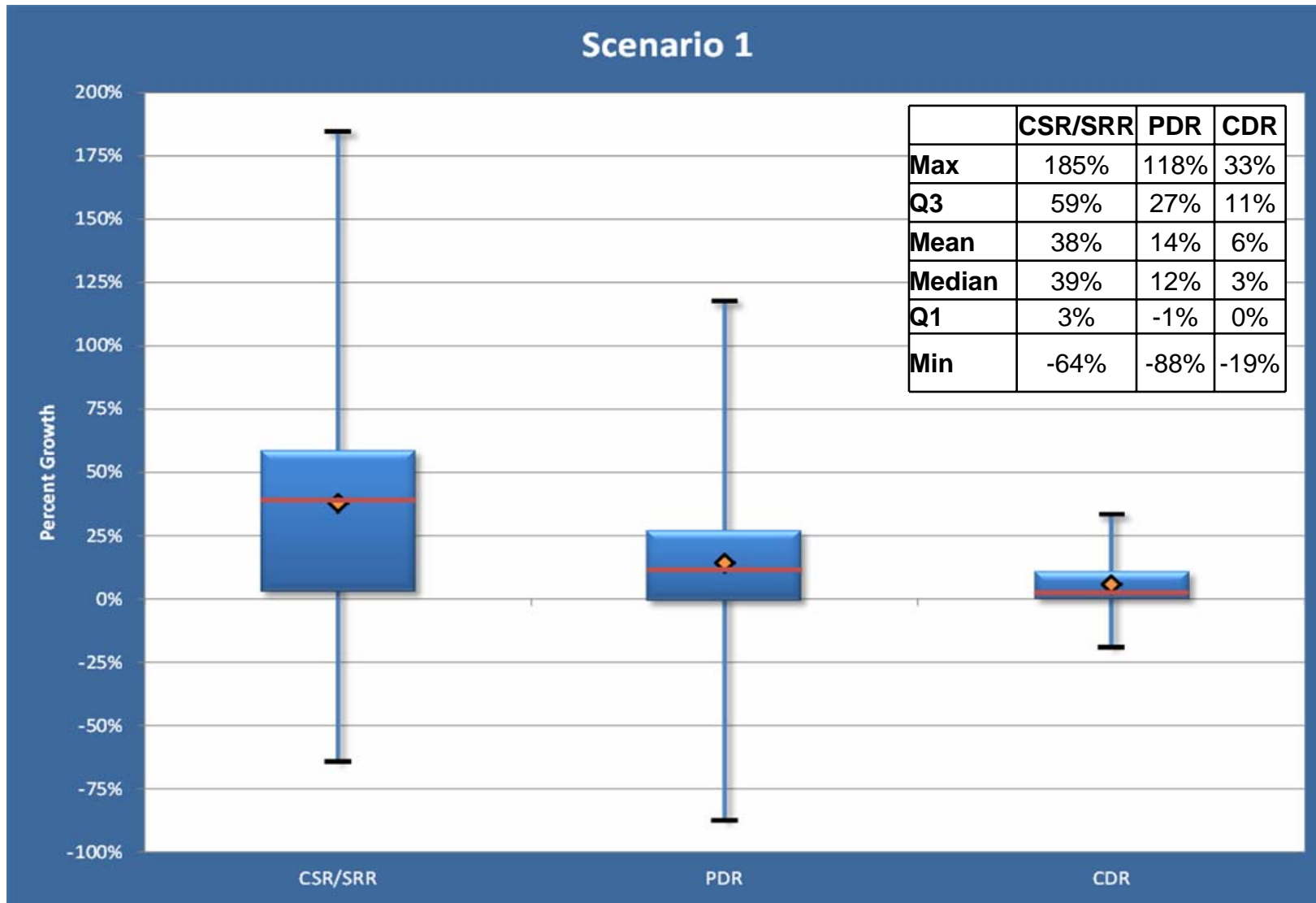


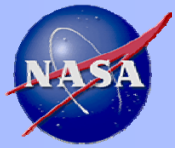




# Percent Growth by Milestone

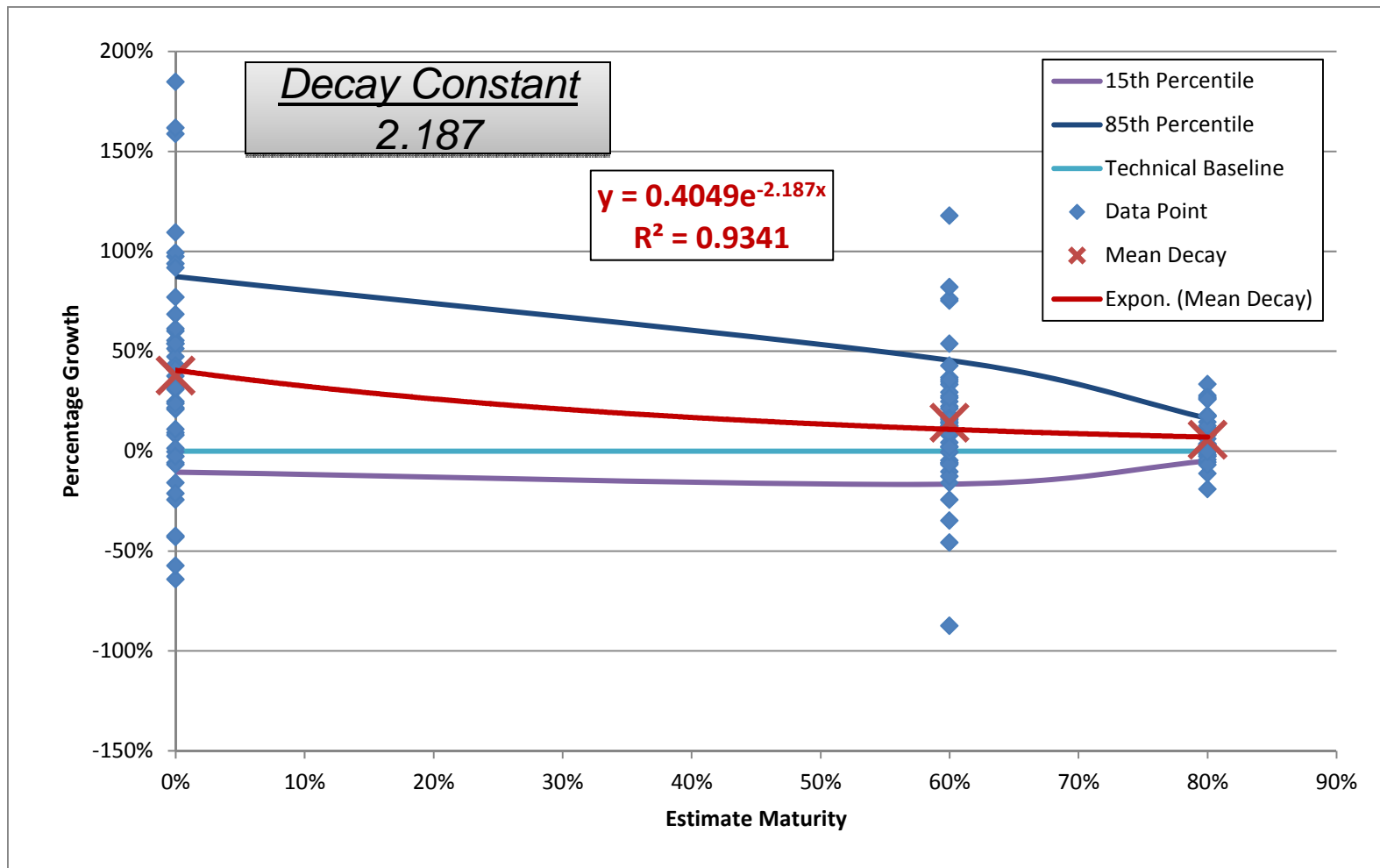
## Common Milestones – CADRe Data



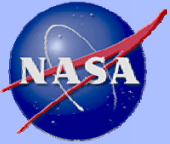


# Mass Growth Decay Model

## Common Milestones – CADRe Data



CSR/SRR = 0%; SDR = 40%; PDR = 60%; CDR = 80%; Launch = 100%



# Next Steps



- Finalize Study Results
  - General results for all NASA instruments and Spacecraft
  - Segmentation analysis (e.g., instrument type, destination)
- Publish one-pager fact sheets to help NASA analysts in the field