

7:00 - 8:00 am • Breakfast Buffet Available • Harbor Island Ballroom							
7:45 - 8:00 am • Welcome & Workshop Overview • Harbor Island Ballroom							
8:00 - 8:30 am • Best Paper Awards Presentation • Harbor Island Ballroom							
8:30 - 9:30 am • Keynote Speaker: Greg Cotten • Harbor Island Ballroom							
	<b>Marina 2</b>	<b>Marina 5</b>	<b>Marina 6</b>	<b>Seabreeze 1</b>	<b>Seabreeze 2</b>	<b>Executive Center 2A &amp; 2B</b>	<b>Executive Center 3A &amp; 3B</b>
	<b>Papers Tracks</b>						
	Program Management	Parametrics	Risk	Methods & Models	Government Processes		
9:45 - 10:30 am	<i>Cost Management</i> <b>Anthony DeMarco</b> PM08	<i>A CER Development Process for Spares Estimating</i> <b>Cheryl Wilson</b> PA10	<i>Triangular Distributions and Correlations</i> <b>Jennifer Lampe</b> RI08	<i>Migration of Microsoft Excel Tools to Next Generation Platforms: "Can You Hear the Footsteps?"</i> <b>Jeremy Eden</b> MM05	<i>It Ain't Easy Being Green... Sustainable Manufacturing with an Eye on Cost Avoidance and Stewardship</i> <b>Kammy Mann</b> <b>Jessica Boatwright</b> GP10	<b>Volunteer Leadership Orientation</b>	<b>CCEA/PCEA Exam Overview</b> Peter Andrejev
10:30 - 11:00 am • Break • Harbor Island Ballroom							
11:00 - 11:45 am	<i>Seeing What We Need to See vs. What We Hope to See: Visualizing Integrated Cost and Schedule Data for Earned Value Analysis</i> <b>Brian Leach</b> PM04	<i>Generating a Semi-Automated "Similar To" Basis Of Estimate from a Complex Parametric Hardware Cost Model for Antennas</i> <b>Danny Polidi</b> <b>David Bloom</b> PA07	<i>Why Are Estimates Always Wrong: Estimation Bias and Strategic Misestimation</i> <b>Dan Galorath</b> RI03	<i>Seven Degrees of Separation: The Importance of High-Quality Contractor Data in Cost Estimating</i> <b>Crickett Petty</b> MM08	<i>Business Case Analysis Wizard</i> <b>Lauren Nolte</b> <b>Cassie Capots</b> <b>Marcie Pfeuffer</b> GP11	<b>Volunteer Leadership Orientation</b>	<b>Training Tracks Welcome &amp; Overview</b>
11:45 am - 12:45 pm • Lunch • Harbor Island Ballroom							

	Marina 2	Marina 5	Marina 6	Seabreeze 1	Seabreeze 2	Executive Center 2A & 2B	Executive Center 3A & 3B		
	Papers Tracks					Training Tracks			
	Program Management	Parametrics	Risk	Methods & Models	Government Processes	Cost Estimating Basic	Integration		
12:45 - 1:30 pm	<i>The Graph Is Always Greener on the Other Side: Examples of How to Interpret and Fix Bad Visual Representations of Data</i> <b>Stephen Ketcham</b> PM03	<i>A Parameter Driven World</i> <b>Jeffrey Platten</b> PA06	<i>A Mathematical Approach for Cost and Schedule Risk Attribution</i> <b>Fred Kuo</b> RI07	<i>Generalized Degrees of Freedom (GDF)</i> <b>Shu-Ping Hu</b> MM06	<i>Methods Used in Pricing and Conveying NASA Assets for Use by Commercial Programs</i> <b>James Roberts</b> <b>Torrance Lambing</b> GP13	<i>Cost Estimating Basics</i> <b>Ted Mills</b> <b>Chris Dalton</b> CEB01	<i>Basic Schedule Analysis</i> <b>Justin Hornback</b> INT01		
	Papers Tracks								
	Software Estimating	Parametrics	Risk	Methods & Models	Government Processes				
1:45 - 2:30 pm	<i>Effective use of Function Points for Analogous Software Estimation</i> <b>Dan French</b> SW05	<i>A Regression Method for Sparsely-Populated Datasets</i> <b>Daniel Barkmeyer</b> PA01		<i>Bottom Up Methods of Estimating Depot Level Repairables</i> <b>Tim Lawless</b> <b>James Black</b> <b>Dave Goldberg</b> <b>Qing Qing Wu</b> MM07	<i>NASA Commercial Crew Cost Estimating - A Look at Estimating Processes, Challenges and Lessons Learned</i> <b>Lance Cole</b> <b>Rick Battle</b> GP03				
2:30 - 3:00 pm • Break • Harbor Island Ballroom									
	Papers Tracks					Training Tracks			
	Software Estimating	Parametrics	Risk	Methods & Models	Government Processes	Cost Estimating Basic	Cost Estimating Advanced		
3:00 - 3:45 pm	<i>Considerations in Data Center Migration Life Cycle Cost Estimating: A Joint Information Environment (JIE) Perspective</i> <b>Dennis McKeon</b> SW10	<i>The NRO CER Analysis Tool</i> <b>Donald MacKenzie</b> PA05	<i>Risk Mitigation: Some Good News after the Cost / Schedule Risk Analysis Results</i> <b>David Hulett</b> RI06	<i>Long Term Impact of Ship Concepts on Operating and Support Cost Affordability</i> <b>Eric Buller</b> <b>Stuart Merrill</b> <b>Bryan Miller</b> MM03	<i>Lessons Learned From Applying Cost Capability Curves on an Air Force AoA</i> <b>Robert Georgi</b> GP05	<i>Cost Estimating Techniques</i> <b>Patrick Malone</b> <b>Matthew McGovern</b> CEB02	<i>GAO Cost Assessment Guide</i> <b>Bruce Fad</b> <b>Neil Chakrabarti</b> CEA01		
4:00 - 4:45 pm	<i>How Much Does Software Maintenance Cost?</i> <b>Cheryl Jones</b> <b>James Judy</b> <b>John McGarry</b> SW08	<i>Using Historical Cost Reports to Derive System Specific Factors</i> <b>Jocelyn Tague</b> <b>William Banks</b> PA09	<i>Wine as a Financial Investment</i> <b>Michael Shortell</b> <b>Adiam Woldetensae</b> RI10	<i>Interviewing Subject Matter Experts</i> <b>Melissa Teicher</b> MM10	<i>Analysis of Alternatives from a Cost Estimating Perspective</i> <b>Kirby Hom</b> <b>Kenny Ragland</b> GP07				
4:45 - 7:00 pm • Welcome Reception • Exhibit Hall • Harbor Island Ballroom									

7:00 - 8:00 am • Breakfast Buffet Available • Harbor Island Ballroom								
7:45 - 8:00 am • Welcome & Workshop Overview • Harbor Island Ballroom								
8:00 - 9:00 am • Keynote Speaker: Dennis Conner • Harbor Island Ballroom								
	<b>Spinnaker 1&amp;2</b>	<b>Marina 2</b>	<b>Marina 5</b>	<b>Marina 6</b>	<b>Seabreeze 1&amp;2</b>	<b>Executive Center 2A &amp; 2B</b>	<b>Executive Center 3A &amp; 3B</b>	<b>Executive Center 1</b>
9:15 - 10:00 am	<b>Papers Tracks</b>				<b>Training Tracks</b>			
	Risk	Government Processes	Software Estimating	Program Management	Cost Estimating Basic	Cost Estimating Advanced	Parametrics	Integration
	<i>Connecting the Dots: Integrating the Risk Cube With the POE</i> <b>Christina Snyder</b> RI12	<i>ATC Zero: Estimating the True Impact of the Chicago Control Center Fire</i> <b>Kellie Scarbrough</b> GP14	<i>Early Phase Software Cost and Schedule Estimation Models</i> <b>Wilson Rosa</b> SW12	<i>Different Incentives in Government Contracting</i> <b>Jennifer Leotta</b> PM05	<i>Data Analysis</i> <b>Walter Bednarski</b> <b>Alex Wekluk</b> CEB05	<i>Work Breakdown Structure (WBS)</i> <b>Chris Dalton</b> CEA03	<i>Parametric Analysis Overview</i> <b>Anthony DeMarco</b> PAR01	<i>Advanced Schedule Analysis</i> <b>Justin Hornback</b> INT02
10:15 - 11:00 am	<i>A "Common Risk Factor" Method to Estimate Correlations between Distributions</i> <b>Marc Greenberg</b> RI04	<i>Masters in Cost Estimating and Analysis</i> <b>Dan Nussbaum</b> <b>Greg Mislick</b> GP12	<i>Estimating Agile Software Development</i> <b>Bob Hunt</b> SW07	<i>Meeting Fiscal Constraints: the Evolving Role of Performance Measurement</i> <b>Steve Green</b> <b>Kevin Davis</b> <b>Kurt Heppard</b> PM02				
11:15 am - 12:00 pm • Best Paper Overall Presentation General Session • Harbor Island Ballroom								
12:00 - 1:15 pm • Lunch • Harbor Island Ballroom								

	Spinnaker 1&2	Marina 2	Marina 5	Marina 6	Seabreeze 1&2	Executive Center 2A & 2B	Executive Center 3A & 3B	Executive Center 1
1:15 - 2:00	<b>Papers Tracks</b>				<b>Training Tracks</b>			
	Risk	Government Processes	Software Estimating	Program Management	Cost Estimating Basic	Cost Estimating Advanced	Parametrics	Integration
	<i>The Impact of Selected Assumptions and Core Tenets on Schedule Risk Assessment Results (A Progressive Model Comparison)</i> <b>James Quilliam</b> RI09	<i>Health CERs – Using an Interdisciplinary Approach to Estimating the Cost of Caring for Canada’s Veterans</i> <b>Erin Barkel</b> <b>Carleigh Malanik</b> GP01	<i>The Continual Pursuit of the One True Software Resource Data Reporting (SRDR) Database</i> <b>Remmie Arnold</b> <b>Peter Braxton</b> SW01	<i>Essential Views of the Integrated Program Management Reports (IPMRs)</i> <b>Thomas Coonce</b> <b>Glen Alleman</b> PM01	<i>Data Collection</i> <b>Eric Plumer</b> <b>Christina Snyder</b> CEB03	<i>Technical Baselines</i> <b>Jason Dechoretz</b> <b>Paul Tetrault</b> <b>Sam Toas</b> CEA02	<i>Cost Estimating Relationships (CERs)</i> <b>Anthony DeMarco</b> PAR02	<i>Cost Estimating in PMBoK vs. CEBoK</i> <b>Cassie Capots</b> <b>Lauren Nolte</b> INT08
2:15 - 3:00 pm	<i>Using Stochastic Optimization to Improve Risk Prioritization</i> <b>Eric Druker</b> RI02	<i>Where Does Your Cost Estimate Go?</i> <b>Emily Stafford</b> <b>Christopher Metz</b> GP15	<i>Forecasting Software Maintenance</i> <b>Alea DeSantis</b> SW04	<i>Agile Project Management Controls: Issues with EVM and a Viable Alternative</i> <b>Omar Mahmoud</b> <b>Blaze Smallwood</b> PM06				
3:00 pm - 3:30 pm • Refreshment Break • Harbor Island Ballroom								
3:30 - 4:15 pm	<i>Methodology for Integrating Risk Mitigation Activities Into JCL Analysis</i> <b>James Taylor</b> <b>Justin Hornback</b> RI13	<i>Facilitating Predictive Cost Analytics via Modelling V&amp;V</i> <b>John Swaren</b> GP17	<i>Put Some SNAP in Your Estimating Model</i> <b>David Lambert</b> SW03	<i>The Psychology of Cost Estimating</i> <b>Andy Prince</b> PM07				
4:30 - 5:15 pm	<b>Papers Tracks</b>				<b>Training Tracks</b>			
	Risk	Methods & Models	Software Maintenance	Program Management	Inflation	Cost and Software Data Reports	Regression Linear	Schedule Risk Analysis
	<i>Data-Driven Guidelines for Correlation of Cost and Schedule Growth</i> <b>Sidi Huang</b> <b>Mark Pedigo</b> <b>Chris Shaw</b> RI05	<i>Class List of Characteristics: Changing the Landscape of Estimating by Removing Bias</i> <b>Paul Breon</b> MM13	<i>Software Size Growth</i> <b>Corinne Wallshein</b> SW15	<i>Using Total Lifecycle Cost as the Basis for Proposal Cost Evaluation</i> <b>Ryan Timm</b> PM09	<b>Sam Toas</b> <b>Bill Seeman</b> CEB04	<b>Emily Beltramo</b> <b>Brandon Bryant</b> CEA04	<b>Peter Braxton</b> <b>Remmie Arnold</b> PAR03	<b>David Hulett</b> INT03
5:15 pm - 7:00 pm • Networking Reception • Harbor Island Ballroom								

7:00 - 8:00 am • Breakfast Buffet Available • Harbor Island Ballroom

7:30 - 8:30 am • Annual Association Awards • Harbor Island Ballroom

8:30 - 9:30 am • ICEAA Authors Panel Discussion • Harbor Island Ballroom

	Spinnaker 1&2	Marina 2	Marina 5	Marina 6	Seabreeze 1&2	Executive Center 2AB	Executive Center 3AB	Executive Center 1
	Papers Tracks				Training Tracks			
	Software Estimating	Government Processes	Parametrics	Methods & Models	Cost Estimating Basic	Cost Estimating Advanced	Parametrics	Integration
9:30 - 10:15 am	<i>At the Intersection of Technical Debt and Software Maintenance Costs</i> <b>Arlene Minkiewicz</b> SW11	<i>Navy Modernization Program: A Critical Look at Estimating the Cost of Modernizing AEGIS Guided Missile Cruisers</i> <b>Jeremy Goucher</b> GP06	<i>Improvement Curves: An Early Production Methodology</i> <b>Brent Johnstone</b> PA03	<i>Achieving Affordability Through High Fidelity ROM Cost Estimates</i> <b>Eric Buller</b> MM14	<i>Learning Curve Analysis</i> <b>Michael Mahoney</b> <b>Gurney Thompson</b> CEB06	<i>Monte Carlo Simulations</i> <b>Blake Boswell</b> <b>John Swaren</b> CEA06	<i>Regression Multiplicative</i> <b>Herve Joumier</b> PAR05	<i>Joint Cost and Schedule Risk</i> <b>Eric Druker</b> <b>David Hulett</b> INT04
10:30 - 11:15 am	<i>Exploring DoD Software Growth: A Better Way to Model Future Software Uncertainty</i> <b>Nicholas Lanham</b> SW09	<i>Mining for Cost Estimating Relations from Limited Complex Data</i> <b>Mark Jacobs</b> <b>Shawn Hayes</b> GP08	<i>Improving Parametric Software Cost Estimation Through Better Data Collection</i> <b>Bob Koury</b> PA11	<i>The Peculiar World of Sole Source Contracting; Maybe There is a Better Way</i> <b>Sandy Burney</b> <b>Shawn Larson</b> MM04				
11:15 am - 12:15 pm • Lunch • Harbor Island Ballroom								
12:15 - 1:00 pm	<i>Agile Estimation Using Functional Metrics</i> <b>Thomas Cagley</b> SW02	<i>Manufacturing Assembly Plan (MAP) Tool: Bridging the Gap Between Performance and the Construction Process</i> <b>Richard Lee</b> GP09	<i>Macro-parametrics and the Applications of Multi-Colinearity and Bayesian to Enhance Early Cost Modelling</i> <b>Dale Shermon</b> PA08	<i>Biometric Analytics Cost Estimating</i> <b>Joseph Sarage</b> MM09	<i>Risk Analysis Basic</i> <b>Eric Druker</b> <b>Sarah Green</b> CEB07	<i>Manufacturing Cost Estimating</i> <b>John Deem</b> <b>Charles Kurtz</b> <b>Kammy Mann</b> CEA09	<i>CER Risk and S-Curves</i> <b>Chris Price</b> <b>Arlene Minkiewicz</b> PAR06	<i>Contracts Risk</i> <b>Peter Braxton</b> INT05
1:15 - 2:00 pm	<i>Software Size Measures and Their Use in Software Project Estimation</i> <b>Harold van Heeringen</b> SW14	<i>Future Shared-First and Challenges Facing Federal Shared Services Providers and Their Customers</i> <b>Ruth Dorr</b> <b>Marilyn Fleming</b> <b>Sarah Pope</b> GP04	<i>Building an Integrated Aerospace Electronics Development Parametric Model from the Ground Up</i> <b>David Bloom</b> PA12	<i>A Prime Contractor's View Using JCL Tools and Techniques</i> <b>Chip Woods</b> MM12				

2:00 pm - 2:30 pm • Break • Harbor Island Ballroom									
	Spinnaker 1&2	Marina 2	Marina 5	Marina 6	Seabreeze 1&2	Executive Center 2A & 2B	Executive Center 3A & 3B	Executive Center 1	
	Papers Tracks				Training Tracks				
	Software Estimating	Government Processes	Program Management	Methods & Models	Cost Estimating Basic	Cost Estimating Advanced	Parametrics	Integration	
2:30 - 3:15 pm	NASA Software Cost Estimation Model: An Analogy Based Estimation Method <b>Jairus Hihn</b> SW06	Hyperbolic Discounting and Defense Acquisitions <b>Eric Lofgren</b> GP18	A Maturity Analysis of the American and European Cost Community <b>Mark Gilmour</b> PM10	Cost Estimating Challenges in Additive Manufacturing <b>Joe Bauer</b> <b>Patrick Malone</b> MM01	Prob/Stat Basic <b>Tim Anderson</b> <b>Stacy Dean</b> CEB08	Probability Distributions for Risk <b>Peter Braxton</b> CEA07	Regression Nonlinear / Multivariate <b>Blake Boswell</b> PAR04	Cost Management <b>Tom Dauber</b> <b>John Deem</b> <b>Zachary Jasnoff</b> INT06	
3:30 - 4:15 pm	<b>Training</b> Cost Estimating Advanced	Presenting Estimates <b>Melissa Tiecher</b> PM11	The Impacts of Design Change on Reliability, Maintainability, and Life Cycle Cost <b>Andreas Viberg</b> <b>Oskar Tengo</b> MM11						
4:30 - 5:15	Risk Analysis Advanced <b>Rick Garcia</b> <b>Amanda Wilson</b> CEA05		<b>Training Tracks</b>				Parametrics	Integration	Parametrics
5:15 - 6:15			Other Parametric Applications <b>John Swaren</b> PAR09	Software Cost Estimating <b>Arlene Minkiewicz</b> <b>Blaze Smallwood</b> CEB09	Data Science and Cost Estimating <b>Eric Druker</b> INT10	Complex Models Company-Developed <b>Chris Price</b> PAR07	Cost Implications of WSARA <b>Bob Hunt</b> INT07		

8:00 - 9:00 am • Breakfast Buffet Available • Harbor Island Ballroom				
8:45 - 9:00 am • Training day review, Q&A • Harbor Island Ballroom				
	<b>Seabreeze 1&amp;2</b>	<b>Marina 6</b>	<b>Marina 5</b>	<b>Marina 2</b>
Training Tracks				
9:00 - 10:30 am	<i>Economic Analysis Basic</i> <b>Kammy Mann</b> <b>Joseph Sarage</b> CEB10	<i>Prob/Stat Advanced</i> <b>Marc Greenberg</b> <b>Peter Braxton</b> CEA06	<i>Complex Models Hardware</i> <b>David Bloom</b> PAR08	
10:30 - 11:00 am • Break • Harbor Island Ballroom				
11:00 am - 12:30 pm	<i>EVM Basic</i> <b>David Bach</b> <b>Thomas Harless</b> CEB12	<i>Software Cost Estimating Advanced</i> <b>Bob Hunt</b> <b>Harold van Heeringen</b> CEA10	<i>Contract Pricing</i> <b>Peter Braxton</b> <b>Rick Collins</b> CEB11	<i>Target Costing and Trades</i> <b>John Deem</b> <b>Marc Greenberg</b> INT09
Conference Ends at 12:30 pm				
CCEA/PCEA Exam: Saturday, June 13 7:00am-2:00pm • Executive Center 1				
<p align="center"><b>See you next year in Atlanta!</b> <b>June 7-10, 2016</b></p>				