Measurement of Software Size: Contributions of COSMIC to Estimation Improvements

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Abstract – **This paper presents 1) an outline of the design of COSMIC, the 2ⁿᵈ generation of functional size measurement methods; 2) industry evidence that COSMIC has met its primary design goal to be of practical value in software project performance measurement and estimating; 3) industry evidence of the method's automation, including full automation with very high accuracy for real-time embedded software specified in a Matlab-Simulink environment and developed through a global network of software contractors.**

Keywords – COSMIC, functional size measurement, project estimating, ISO 19761, real-time embedded software, project control, requirements measurement

I. INTRODUCTION

This tutorial paper has three aims. First, to outline the design of the COSMIC method for measuring a functional size of software. This includes a discussion of the weaknesses and limitations of the 1ˢᵗ generation of functional size measurement (FSM) methods as well as the advances made by the Common Software Measurement International Consortium (COSMIC) to address them. Second, to present evidence from the method's use that it has met its primary design goals to be of practical value in the fields of software project performance measurement and estimating. Third, to present industry evidence of its automation in a variety of contexts, including with very high accuracy for real-time embedded software specified in a Matlab-Simulink environment and developed through a global network of software contractors.

The paper is structured as follows. Section II describes the background to software measurement and the importance of being able to measure a size of the functional requirements of software. Section III gives an overview of the principles of the COSMIC FSM method and of the COSMIC Guidelines for its application in various software domains. Section IV gives several examples of how the method has been used in various organizations and in different domains that demonstrate the method has met its design goals, and how it delivers value in practice.

Section V presents the work done for the automation of COSMIC size measurement, including the work at Renault from software specifications documented in Matlab-Simulink, and the level of accuracy reached. Section VI presents a summary.

II BACKGROUND TO SOFTWARE SIZE MEASUREMENT

A Measurement Objectives

There are two principal objectives that motivate an interest in software size measurement. The first objective is to enable managers to control projects to develop new software and activities to maintain and enhance existing software, and to be able to compare performance across these projects and activities. Broadly speaking there are four main categories of performance indicators that should be measured for development projects:

- project delivery to time and budget
- project productivity (product size/project effort)
- project speed (product size/project duration)
- product size (to control 'scope creep') and product quality, both from a functional and a technical point of view

All these measures are of interest, since they are tradeable. For example it is generally accepted that, within limits, a project may be speeded up by adding resource at the expense of lower productivity, though views vary on the degree of the trade-off of effort and duration [1]. Similarly, a project that was under-estimated may meet its budget, but deliver less product functionality, hence lower quality, than was expected.

In order to achieve the goal of being able to compare performance across projects, the product size (taken as a measure of 'work-output') must be measured in a standard way that is independent of the methods and technology used to implement the product.

The second principal objective is to be able to use past performance data to estimate the effort and duration for future projects. In this case, it is important to be able to estimate the size of the software to be developed from an early statement of

requirements, as size is usually the largest driver of software-related project effort. Past measurements of productivity and speed can be used to establish performance benchmarks for projects sharing common characteristics. Combining the estimate of the size of the product to be developed by a new project with benchmark data from similar past projects enables estimation of the effort and duration for a new project.

The ability to estimate and/or measure the size of an item of software at various stages in its life-cycle is therefore critical to managing most software development and maintenance activities.

B. FSM Methods Background

Allan Albrecht of IBM had the original idea of measuring a size of software from its Functional User Requirements - FUR [2]. His proposal evolved into the IFPUG [3] and NESMA [4] methods. Methods of measuring a size of the FUR of software have the advantage that the resulting size should be totally independent of the technology used for the software and any other aspects of the implementation. Most FSM methods also have variants that enable an estimate of size, and therefore effort, early in the life of a project, before the FUR are specified in full detail.

Even from the early days, however, this initial FSM model of software was criticised in various ways, notably it is an *ad hoc* model of functionality designed for 'whole' business applications; the model was calibrated on relative effort to build the model's functional components; and the rather limited size range allowed for the components that are counted. Hence within a few years of Albrecht's proposal, a variety of alternative FSM methods had been proposed.

However, the '1[st]t generation' of FSM methods (e.g., methods defined before 2000) share a number of weaknesses.

- Most were designed to measure software only from the domain of business applications. Nowadays even much business software is built from components, and exploits infrastructure software and real-time functions.
- They do not explicitly measure Non-functional Requirements (NFR), so do not measure the whole of the 'size of the task'.
- The FUR of software to be measured must be mapped to a model of functionality as defined by the FSM method. The model is then used as the basis for the measurement. Most of these models are *ad hoc* with a limited basis in software engineering principles.
- Most are step-functions, with very limited ranges (various min, max), and without a

well-defined measurement unit of 1 Function Point - see Figure 1.
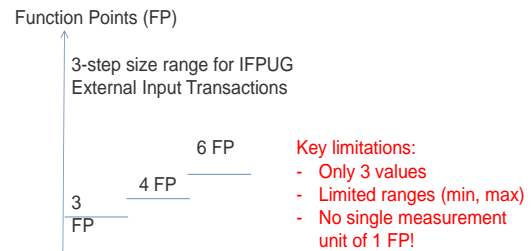

Figure 1. Example of a step functions of the IFPUG 1st generation Function Point method

In addition, all functional sizes are usually measured manually and, if required at estimation time, from imprecise FUR. Measurement is time-consuming and requires experience; repeatability in these conditions is often not very good. Of the numerous variants, only four of the 1st generation FSM methods have been recognized by ISO.

Concurrently over the years, perhaps in response to the weaknesses of 1st generation FSM methods, several other types of sizing variants have been introduced. These are usually associated with a specific method for modelling requirements or a specific software development process, such as: Use Case Points [5], Object Points [6], and Story Points [7]. Most of these variants also share a number of common weaknesses, including improper mathematical operations on distinct scale types and the lack of a well-defined measurement unit [8]. Furthermore, they lack both detailed rules to eliminate subjectivity in measurement, and to ensure general applicability. The Story Points method in particular is interpreted differently across project teams, so no benchmarking is feasible. This method therefore does not support accountability in project management and provides a very weak foundation for estimation purposes [9].

III. OVERVIEW OF THE COSMIC METHOD
A. Some Historical Background

During the late 1990's, an ISO Working Group established some principles for FSM [10]. Subsequently, a sub-set of the WG members from around the world decided that the market really needed a new FSM method based on these principles and designed to overcome the weaknesses of the 1st generation methods. The COSMIC organization was formed in 1998.

The COSMIC group took as its initial input the designs of the Full-Function Points extension for real-time and embedded software published [11] and of the MkII FPA method [12]. The first official version of the COSMIC FSM method (originally named 'COSMIC-FFP v2.1') was made publicly available in 2001, after extensive field trials. This 2nd generation COSMIC method was approved by ISO

following its full ISO development and review process [13] while the four 1st generation FSM methods were approved through the ISO fast-track process, based on their existing Publicly Available Specifications without a detailed review to address their weaknesses.

B. COSMIC Method Design Goals

The COSMIC FSM method was designed with the following goals.

- To be based on fundamental software engineering principles.
- To be applicable for sizing the FUR of business application, real-time and infrastructure software and hybrids of these, in any layer of a software architecture. Sizes should be independent of technical requirements, and of project methods and effort used.
- To measure on a ratio scale so that all operations on measured sizes are mathematically valid. (Sizes measured by most 1st generation FSM and by other sizing methods do not meet this criterion [8].)
- Measurement should be possible at any time in the software life-cycle, and at any level of decomposition of the software.
- To be usable for performance measurement and for estimating software activities.
- To be an 'open' method, available for free usage.

C. Overview of the COSMIC Method

The method defines a three-phase process to measure the functional size of an item of software [14] [15].

1) The Measurement Strategy Phase

Because of the flexibility of the COSMIC method, it is critically important to agree certain parameters before starting a measurement. Recording the parameters also ensures the measurement can be correctly interpreted in the future.

The first of these parameters are the *Purpose* of the measurement and the *Scope* of the software to be measured. The Purpose might be to measure precisely the size delivered for contractual reasons, or to estimate the size to a given accuracy as input to a project effort estimation. The Scope might be a single application, or all the separate pieces of a distributed software system if they must be developed using different technologies, each associated with a different development productivity.

The output of the Strategy phase should include a 'Software Context Model' - see Figure 2. Such a model shows the *Layer* of the architecture in which the software being measured is located and the *Functional Users* of the software, i.e. the persons, hardware devices or other pieces of software that enter data to and/or receive data from the software

being measured. Software also stores data in and retrieves data from *Persistent Storage*.
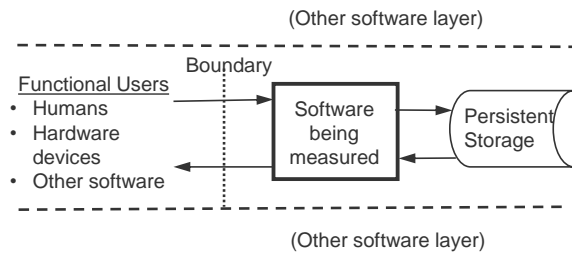

Figure 2. Components of the Software Context Model

2) The Mapping Phase

In the mapping phase, the FUR of the software to be measured are mapped to the COSMIC 'Generic Software Model', the key components of which are illustrated in Figure 3.
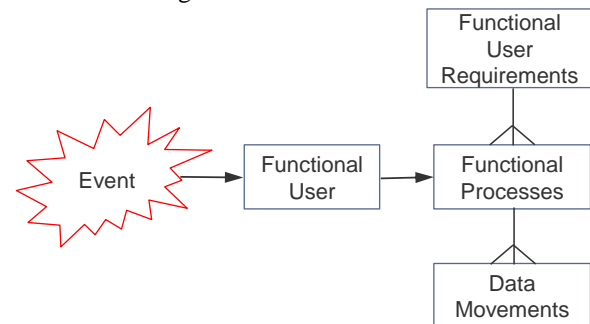

Figure 3. Key Components of the Generic Software Model [15]

This model rests on the following principles (a simplified description).

- The FUR of any software can be decomposed into separate functional processes.
- When a functional user detects or causes an event ('something that happens in the real world') the user sends a data group to the software, triggering a functional process.
- A functional process is complete when it has executed all that must be done according to the FUR in response to the triggering data group it receives.
- Functional processes comprise sub-processes that move data and that manipulate data. As there is no agreement on how to measure data manipulation, the method assumes that each data movement sub-process accounts for any associated data manipulation
- There are four types of data movements:
  - Entries and Exits each move a data group in and out of the software, from/to functional users.
  - Reads and Writes each move a data group from/to persistent storage.
- A data group is a set of attributes that describes a single 'object of interest', i.e. a 'thing' in the real world of the functional

users about which the software must enter, store, or output data.

- The unit of measurement of the COSMIC FSM method is one data movement of one data group, referred to as one 'COSMIC Function Point' (CFP) – see figure 4.

3) The Measurement Phase

In this phase, the data movements are summed to arrive at the sizes for the software items as defined by the Scope in the Strategy phase.

- The size of a functional process is the addition of its data movements. The size of an item of software is the sum of the sizes of its functional processes.
- There is no upper limit to the size of a functional process. (In practice, single processes of size over 100 CFP have been measured.) – see Figure 4, which should be contrasted with Figure 1.
- The size of a change to a functional process is the sum of its data movements that have been added, changed and deleted. 'Changed' can mean either the data group moved has changed in some way, or the associated data manipulation has changed. A change may vary in size from 1 CFP, with no upper limit – see Figure 4.
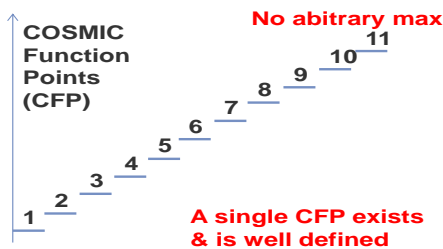

Figure 4. COSMIC – A 2nd generation of Function Points

For a more comprehensive overview of the method, see [14]. For the full details of the method, including its principles, rules and definitions, see [15].

The two models (Software Context and Generic Software) described above have not changed since 1999 (although they were not originally articulated in the current form). However, as different measurement questions were tackled, it was found that some definitions were not clear enough, that some more or modified rules were needed, etc. There have been two main upgrades of the method. The current method is version 4.0.1.

D. What should be done about 'Non-Functional' Requirements (NFR)?

There are two types of requirements for a software product: Functional (as in FUR) and Non-

functional (as in NFR)[1]. FSM methods are designed to measure only FUR.

In the work of Abran and Al-Sarayreh on system requirements (where a 'system' consists of hardware, software and manual processes) it was demonstrated in a series of papers [e.g. 16] that many system requirements that initially appear to be non-functional evolve, as a project progresses, into software FUR that can be measured using the COSMIC method in the normal way. This particularly applies to quality requirements. This idea is supported by earlier research in a series of large IT and software projects [17]. As examples:

- A requirement that a software item be portable across two or more named operating systems is at first sight a pure NFR. Although the specific portability requirement statement does not change as the project progresses, the probable consequence of this requirement is that a layer of software will be designed to isolate the software item from the operating system. This 'isolation layer' will add to the functional size of the development task, and its size can be measured.
- Similarly, other requirements that appear initially as NFR may in practice result in additional functionality. A requirement for maintainability may lead to functionality to maintain parameters. A security requirement may result in additional security software.
- Product liability regulations and recent law-suits demand that manufacturers must be able to trace system safety requirements to FUR of software, where relevant.
- Some system NFR may evolve only partly into FUR. A response time requirement may be met by using faster hardware and by some additional functionality to maintain some data in real-time.

There remained the questions of exactly how to define 'NFR', and what are their limits? This topic was tackled by a joint COSMIC/IFPUG study which led to agreement on a definition of NFR and the publication of a Glossary of terms for non-functional and project requirements [18]. COSMIC has published a Guideline giving more advice on how to handle NFR for measurement purposes [19].

E. The Need for Approximate Size Measurement

If our second principal objective concerned with project effort estimation is to be met in practice, estimates of functional size are almost invariably needed quite early in a project, before the requirements have been worked out in full detail. Hence the need for versions of the detailed FSM

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[1] This classification of types of requirements is compatible with ISO standards for FSM [10], but ISO has also published other classifications as in ISO 29148.

method that can measure an approximate functional size from outline requirements.

The same need for approximate size measurement can arise in relation to our first principal objective if there is a need to measure a large number of software items for the purpose of controlling performance of maintenance and enhancement activities. In this case, measuring an approximate size may be sufficient, much faster and more cost/effective than making precise measurements.

Given these needs, several researchers carried out studies to develop approximate variants of the COSMIC FSM method. These have been summarized with extensive examples from both the business application and real-time domains in a COSMIC Guideline [20-26]. Another Guideline [21] describes approaches to assuring the accuracy of functional size measurements, dependent on the available detail of the FUR.

F. Applying COSMIC to Agile Projects

Both of the principal measurement objectives outlined above apply regardless of how the project will be managed, e.g. via either a waterfall or agile approach.

However, agile projects have their own particular estimating needs, namely to help plan the next activity at every stage, e.g. at the level of user stories, sprints, iterations, releases, as well as for the whole system.

The COSMIC method happens to fit perfectly with the size estimation needs of agile projects, without any adaptation. Individual user stories can be measured in CFP according to the normal rules. The resulting sizes are objective, unlike the use of Story Points, Being measured in a standard way, sizes may be compared across projects. Sizes can be added up at all the higher levels using the normal aggregation rules. A COSMIC Guideline explains how to apply the COSMIC method to agile projects [22].

G. Applying COSMIC in Various Software Domains

The COSMIC Measurement Manual [15] gives all the principles, rules and definitions of the method for software from any domain, with many examples.

However various domain-specific Guidelines have been written in order to provide more support for Measurers, with many more examples of how to measure specific types of FUR. Primary amongst these are the Guidelines for sizing Business Application Software [23] and for Real-Time Software [24]. In addition, other COSMIC Guidelines have been published on measuring Data Warehouse software [25] and for software built according to Service-Oriented Architecture conventions [26]. Several papers and articles have also been published on sizing mobile applications [e.g. 27] and a related Guideline is under development.

The Guidelines covering Business and Mobile applications, Real-Time and SOA software should be sufficient to meet the need to measure software components of 'Internet of Things' systems.

Finally an increasing number of case studies of measurements of quite large systems have been published and more are in the pipeline at the time of writing.

IV. INDUSTRY EVIDENCE FOR IMPROVED ESTIMATION

All the theory and expert judgement in the world would be of no interest if the COSMIC FSM method measured functional sizes that do not correlate reasonably with project effort for software from its intended domain of applicability. Performance measurements would not be credible and there would be no basis for using the method for estimating new projects.

This section presents the results of studies from various organizations on business application and real-time software [9] [28] [29] [30] [31] [32]. Together, they form a convincing body of evidence that the COSMIC method meets both objectives: not only that, COSMIC meets them better than earlier FSM methods and is applicable to a wider range of software.

A. Cost Estimating from Automotive Electronic Control Unit Designs

Renault, the French vehicle manufacturer, has published its progress in successful software development estimating, most recently in 2014 [28] [29] [30].

A modern average family car has roughly 50 Electronic Control Units (ECU's), small processors that form a distributed network to monitor and/or control almost every function, e.g. engine, lights, air-conditioning, tyre pressures, navigation, driver information, etc. The ECU's, their embedded software and their associated sensors are mostly bought from component suppliers, subject to specifications issued by Renault.

Renault has been collecting data on the costs and performance of its suppliers of ECU software for a few years. The process by which it contracts to procure ECU's is summarized next:

- Renault software departments, specialized by vehicle functional area (e.g. powertrain), develop specifications for new or enhanced ECU software and store these in the Matlab Simulink tool.
- A Renault-developed tool automatically computes the COSMIC functional size of each specification (or the increase in size if an enhancement) – see also Section V on COSMIC automation.
- Past measurements and statistically-established relationships are used to predict

the effort that the supplier will need to develop the software (see Fig. 5) and its memory size (Fig. 6).

Similar results have been reported at another European automotive manufacturer [31].
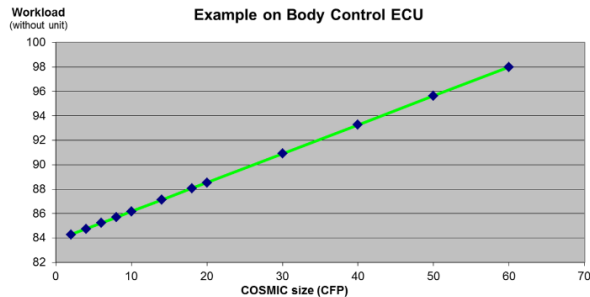

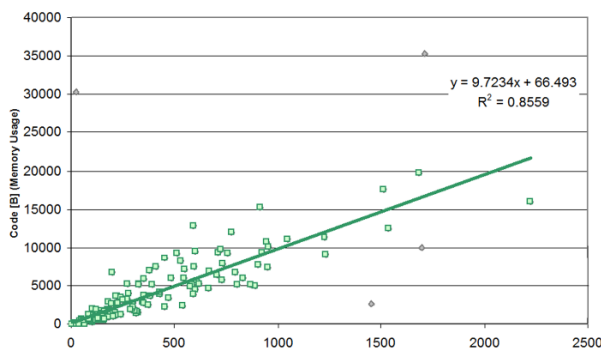Figure 5. Effort vs COSMIC size for an ECU software [28]

Figure 6. Memory usage vs COSMIC size [28]

- This information is used by the Purchasing Department to negotiate the price for each ECU. Further, the information available to Renault is now sufficiently well-established that it can be used to negotiate annual price changes in the same way that car manufacturers periodically negotiate prices of other materials such as steel, paints etc., and other components (Fig. 7).
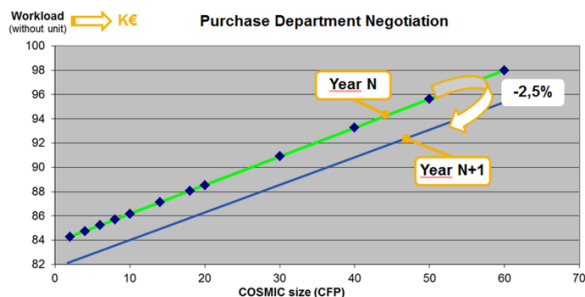

Figure 7. Purchase Department negotiation [28]

- COSMIC functional sizes are also used to monitor the performance of the internal staff who develop the specifications, since Renault

has established a specification-size/staff-level relationship for their work.

Renault states that at the end of a new ECU software development, the difference between the initially estimated effort from the established correlation and the actual value 'has to be lower than 5%' (see Fig. 8) [28].
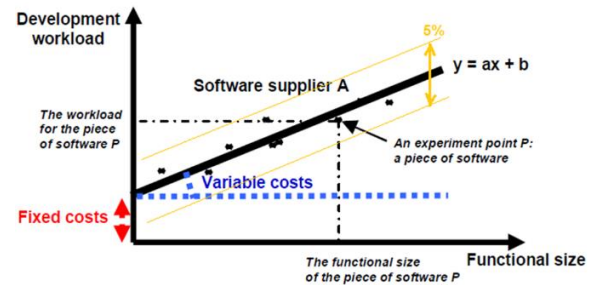

Figure 8. Control of precision of cost estimates [28]

B. Estimating Effort for ECU Maintenance Changes

A leading German global automotive supplier has applied COSMIC sizing for change requests to Electronic Control Unit (ECU) software. In this case, the sizing and effort estimation is required at a much earlier stage when only diagrams in a modelling tool and text specifications are available. (In the Renault case, the estimation take place only after a design is completely modelled in Simulink).

Prior to the introduction of COSMIC sizing, estimation was only by analogy or by informal methods. The organization recognized the following benefits of using COSMIC.

- Use of a repeatable process for analysing the change requirements and mapping to a design proposal in the modelling language. This significantly increased trust leading to more efficient collaboration between customer and supplier.
- However, each technical environment and modelling approach needed some different mapping rules to the COSMIC Generic Software Model. Variable input data quality also means that Measurers must be experienced to ensure accurate measurements.
- The measurements now provide a solid base for benchmarking.
- Effort estimation accuracy improved from up to 50% (and variable) uncertainty before starting the measurement programme, to within 10 – 20% within one year.
- The measurement programme also aims for continuous feedback and improvement.

C. Effort Estimation for a Web Software Supplier

An Italian supplier of industrial web applications had used IFPUG Function Points to measure the size of the FUR, as input to its effort estimation method.

Wishing to understand whether COSMIC FP sizes would be more accurate for predicting development effort than IFPUG FP sizes, 25 applications were re-measured in units of CFP [32].

The 25 applications formed a rather heterogeneous dataset, including e-government, e-banking, Web portals, and Intranet applications. All the projects were developed with SUN J2EE or Microsoft .NET technologies. Oracle was the most commonly adopted DBMS, but also SQL Server, Access and MySQL were employed in some of these projects.

Application sizes ranged from roughly 100 to 900 FP (or from under 200 to over 1100 CFP). Effort ranged from roughly 1000 to 5000 work-hours,

In order to build effort estimation models, the size/effort relationship was analyzed in two ways for the sizes measured on both FSM methods. They were Simple Linear Regression (SLR) and Case-Based Reasoning (CBR), i.e. a Machine Learning-based solution. Both analyses led to similar results. The 'median of the absolute residuals' was 180 work-hours for the effort predicted from CFP sizes and 515 work-hours for the effort predicted from FP sizes.

The study concluded that for this dataset 'COSMIC was significantly more accurate than FPs in estimating the development effort' [32].

D. Application of COSMIC Sizing in Agile Projects

As noted above, the use of Story Points to measure User Stories and to plan Sprints, etc., in agile projects is only practicable within one development environment, where all team members should have a common understanding of the unit of measure. Story Points also cannot help with estimating the total software size early in a project where usually a cost/benefit analysis is needed before committing to the project. Many organizations are now known to use COSMIC sizing for agile projects, for reasons of its objectivity and because it can be used at all levels of aggregation.

A Canadian software house supplies security and surveillance software systems to world-wide clients. In their case, a request for new or changed functionality is called a 'task': this organization uses the Scrum method, with iterations lasting 6 weeks. For an iteration, effort is estimated using a 'Planning Poker' process in units of Story Points, and this is then translated directly into estimated work-hours.

The supplier wished to understand if COSMIC sizing would help improve their effort estimates for tasks [9]. A sample of 24 tasks from nine iterations

was measured in CFP for which SP-estimated and actual work-hours were available. Figure 10 shows the supplier's estimated versus actual effort figures for the 24 tasks. The SLR-fitted straight line would be poor for estimating accuracy ($R^2 = 0.33$).

When measured CFP sizes were first plotted against actual effort for the 24 tasks, the R^2 was much improved at 0.78. However, two tasks showed up as with very low actual effort figures: that is, these 2 tasks had very high productivity, as measured objectively with CFP. It was realised that these two tasks benefited from very significant re-use of some existing software. They were next excluded from the dataset for the purpose of building an estimation model in the usual context of limited functional reuse in this organization. Figure 11 shows the CFP sizes versus actual effort figures for the remaining 22 tasks.
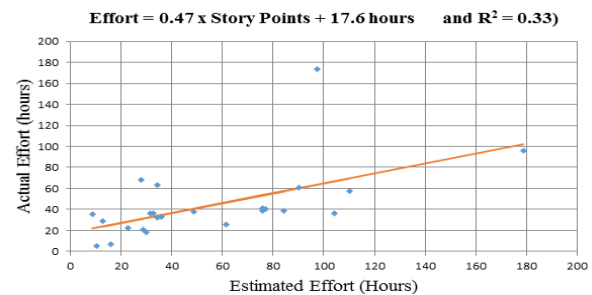

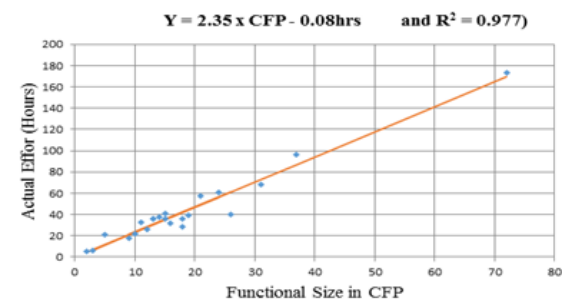Figure 10. Actual versus Estimated (Story Points) for 24 Tasks [9]

Figure 11. Actual Effort versus CFP Size for 22 Tasks [9]

The study concluded that 'although the Planning Poker/Story Points are widely used in the agile community, the COSMIC measurement method provides objective evidence of the team performance as well as better estimates'.

V. COSMIC METHOD AUTOMATION

A. Automation in industry and in R&D

Researchers have already demonstrated several tools and some have reached commercial use, such as:

- The specifications of the automated process to measure a CFP size of Simulink blocks has been published by Renault (see sub-section G.) for public use [33] [34]. Renault's

motivation for automation was 'speed and accuracy of measurement'.

- Some tools are available to assist CFP measurement data capture and/or to enter data directly into an estimating tool [35].
- Various researchers have pointed out the strong links between the concepts of COSMIC and the Unified Modelling Language and how to automate CFP measurement of Use Cases. A Turkish telecommunications company has described its mapping of UML requirements ontology and COSMIC measurement ontology [36, which also includes a survey of similar approaches]. The paper describes the validation of the mapping by measuring requirements automatically for new and changed functionality of a Call Centre application.
- Another example is the Polish software house which has developed a tool to measure CFP sizes from requirements stored according to UML conventions (with certain restrictions) in the Enterprise Architect CASE tool. The tool is available under a Creative Common Licence [37]. It is used by seven software suppliers to three Polish public-sector bodies under consortia contracts and the contracts allow that COSMIC sizes are not measured exactly according to the method's rules.
- Semi-automated measurement of CFP sizes from executing programs has also been reported [38], [39]. The process in [38] involved inserting code into a 3-tier Java business application to capture the data movements. The process was subsequently applied for three other applications. The resulting CFP measurements were found to be 92% accurate; the cost of manual measurement was almost three times higher than that of automated measurement.
- A model-based and automated approach to size estimation of embedded software components is also discussed in [40].

B. Use of the COSMIC graphical representation for specification models

The input necessary to automate FSM methods is the set of functional specifications, i.e. the FUR, of the software. These can be in various formats, from free format textual descriptions to specialized specification notations (UML notation or formal mathematical notations, for instance), and recorded in various formats from hand-written text to tool-based – as in tool-based modeling specifications.

FSM automation also depends on the set of concepts, the relationships across these concepts, and the specific measurement rules of the FSM method to be automated, that is, the measurement model of the specifications underlying a particular FSM. Specifically, for the COSMIC FSM method, it is useful to take the graphical representation for specification models from the COSMIC method, as proposed in [41], and this is the representation used for the COSMIC-based automation tool verification protocol proposed in [42].

The main purpose of this representation is to extract all the necessary information, and enough of it, to obtain the functional size of the software to be measured according to the COSMIC method. Table I shows the various COSMIC concepts to be mapped to the corresponding elements of any tool for modeling software functional requirements. For example, this graphical representation, which is proposed in [33] [41], maps four of the key elements of the COSMIC method (functional user, functional process, data group movements, and persistent storage, represented in conformity with the ISO 5807 stored data symbol) to the four distinct elements of the Matlab Simulink tool described in [33].

TABLE I.   MAPPING OF THE COSMIC CONCEPTS TO THE GRAPHICAL ELEMENTS IN THE MODELING TOOL REPRESENTATION [33]

COSMIC concepts	COSMIC abbreviation	Proposed graphical representation	Proposed graphical description
Functional user	*FU*		Green dashed box
Functional process	FP		Blue box
Data group movement	E/X/W/R		Black arrow
Persistent storage			ISO 5807 stored data symbol in light blue

Fig. 12 shows an example of a representation with two functional users, FU1 and FU2. Three functional processes are identified in this example: FP1, FP2, and FP3.

- In FP1, four data group movements are identified: 2E from FU1; 1X to FP2; and 1X to FP3.
- In FP2, 6 data group movements are identified: 1W+1R (from/to persistent storage), 1E from FU1+1E from FP1, and 1E from FP3; and 1X to FP3.
- In FP3, 6 data group movements are identified for FP3: 1W+1R (from/to persistent storage), 1E from FU1, 1E from FP1 and 1E from FP2; in addition, 1X to FP2/FU2.

This representation of the COSMIC method can be used to create combinations of tests to verify the automation tools that implement the COSMIC – ISO 19761 standard [13].

C. Verification of a single Functional Process

Figure 12 shows the graphical representation of the requirements for a process that receives data from a functional user FU1 and supplies data to FU2. Functional users FU1 and FU2 are 'external' to the process that we want to measure; they could be hardware devices or other software items. The scope of the model is the whole process (boundaries are not shown).

The process comprises three COSMIC functional processes FP1, FP2, and FP3. The purpose of the model of Fig. 12 is to show the 'flows' (each comprising one or more data movements) between the functional users and the functional processes. Identifying the flows enables the Entry and Exit data movements (one for each object of interest) to be identified.
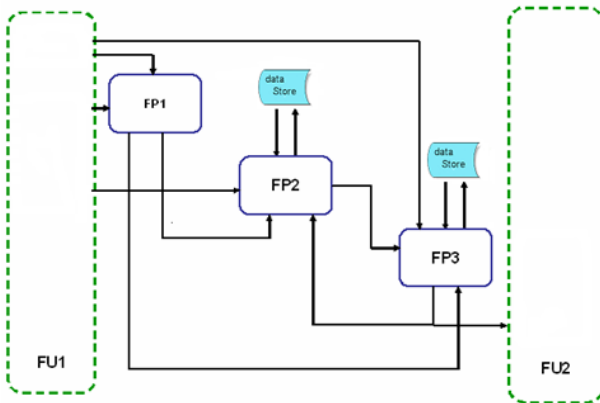

Figure 12. Graphical representation of a requirements model in [42]

Fig. 13 shows the Mendes representation of a single functional process. Mendes distinguishes the 'system boundary' which separates the 'external users' (outside the measurement scope) from the software being measured and the 'measurement boundary' of a single functional process.

There are flows between each of the external elements (the source of the flow) and the functional process (the destination of the flow). Conversely, there are flows between the functional process (the source of the flow) and the external elements (the destination of the flow).

There is one flow per object of interest (a Write data movement) between the functional process (the source) and persistent storage (the destination), and another (a Read data movement) in the opposite direction. However, there can only be one persistent storage (logically, that is, even though the persistent storage can, in fact, be physically distributed) for a given functional process.

It is not possible to have a flow between an external element and persistent storage. Conversely, it is not possible to have a flow between persistent storage and an external element. In this automation project, the same kind of representation of the generic process described in the Mendes study [41] has been designed for the automation of the COSMIC method.

In Figure 13, the functional process can only be executed if at least Flow 1 or Flow 4 exists. The minimum combination of flows required for the COSMIC functional process is: (Flow 1 OR Flow 4) AND (Flow 2 OR Flow 3 OR Flow 5). All other combinations are possible, as long as the minimum combination is provided. Each flow is a type of data movement. For further details, see [33] [42].
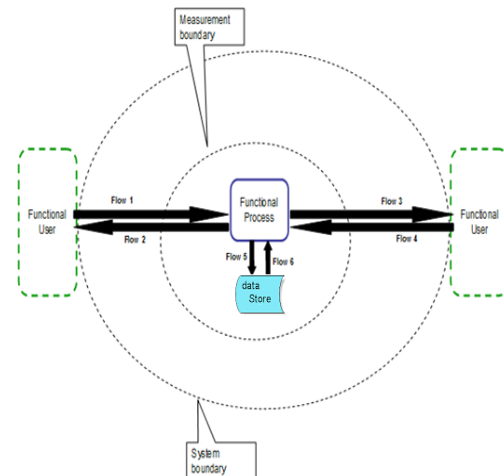

Figure 13. COSMIC representation of a single functional process using Mendes representation [42]

D. Verification of multiple Functional Processes

An extension for multiple functional processes, each of which can have two types of data group movement source, is presented in Fig. 14 – see [42]. This shows that the target functional process may interact with other functional processes across the measurement boundary. These 'external' functional processes are therefore also functional users of the target functional process.

F. Accuracy Verification Protocol of Automation Tools

A literature review in [42] has shown that very little work has been conducted on verifying measurement results produced by FSM automation, and hence to independently demonstrate

the accuracy of a FSM automation tool, a verification protocol has been proposed [42]. The COSMIC automation at Renault has been fully verified using this verification protocol that recommends the use of a sequence of input specifications, starting from specifications with only one FP and having the minimum combination of mandatory data movements, and then progressing in an orderly and systematic sequence to achieve the most extensive completeness, in terms of combinations of flows.
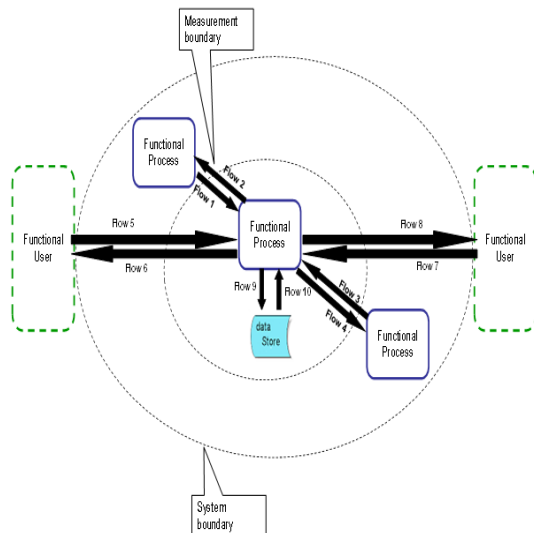

Figure 14. Extended COSMIC representation derived from Paton and Abran's model [43]

In this protocol, the samples input to the automation tool should cover all the types of input combinations that might be encountered. To verify the accuracy of individual automated measurements, each sample must also be measured manually, in parallel, using the FSM procedures being automated, and all the details of the measurement steps must be kept for traceability purposes. So, in addition to the total functional size obtained in CFP, each of the FPs and data group movements is identified and compared to each of the FPs identified in parallel in the manual measurement procedure.

Moreover, because an error could result from the manual measurement, or be caused by the prototype tool, the verification protocol must identify which party is responsible for such an error.

Verification of the measurement accuracy of a tool is executed in three phases, as shown in Fig. 15:

1. Phase 1: Numerical results comparison. The measurement results (in CFP) of the whole of the software measured, both those produced by the automation tool and those obtained manually, are compared. If the results match, then there is no difference between the automated and manual measurement processes. However, this does not mean that the processes used for identifying the individual COSMIC elements and to obtain the final results are similar. It is important to understand that, if the verification stops with this phase, only the final results will have been verified.

2. Phase 2: Detailed comparison. If the final numerical results at the end of Phase 1 do not match, and to find the reason for the difference, the results at the detailed level are compared, that is, the FPs obtained automatically and manually are verified. It is also necessary to verify whether or not there were any human errors in those results, using the detailed measurement results obtained by the automation tool:

• If there is no difference in the number of FPs, each FP obtained automatically is verified against its manually obtained 'peer' to determine whether or not there is a difference in their names (or their identifiers).

• If every FP obtained automatically matches its peer obtained manually, then their functional sizes are compared. A difference indicates that one or more data movements in the FP must be responsible. Then, at the end of this phase, any data movement responsible for an error is isolated, in both the manual and automated measurement results.

3. Phase 3: Automation tool and input verification. This phase is triggered when the possibility of human error (in the manual measurement) is discarded at the end of Phase 2. A detected error can come from two sources: a measurement error or an error in the requirements input to the measurement process. Therefore, this phase consists of the following:

• Determining which module of the automation tool is responsible for the error. These modules can have sub modules; if they do, the sub modules causing the error are inspected as well.

• Determining, in parallel, the input requirements, in order to detect a possible defect that may be causing the error.

Once an error has been detected, the following steps are taken:

• If the error was caused by the automation tool, a correction is made to the tool and the appropriate specification is re-measured with the new version of the tool, and then re-verified.

• If the cause of the error was in the specification itself, the defect is recorded for possible future enhancements to the specification or to a specific functionality, or both, in order to bypass this defect in the tool.

Finally, the revised version of the input requirements – if there is one – is verified by the protocol, to ensure that the results of the manual and automated measurements are the same.
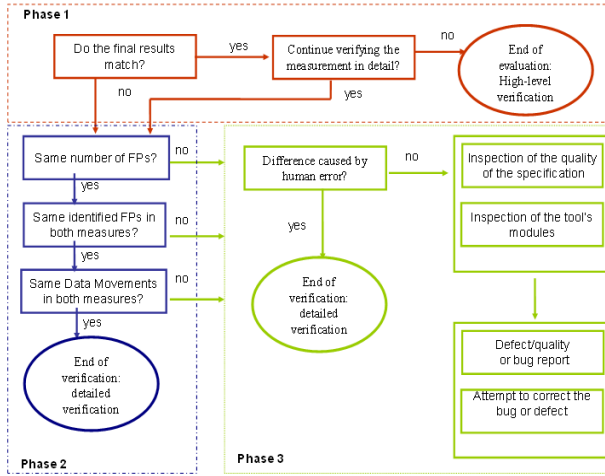

Figure 15. The 3-phase verification protocol for FSM tool automation accuracy [42]

G. COSMIC Automation Accuracy at Renault S.A.

The verification protocol was applied at Renault with a set of 77 distinct specification models (designed in Simulink): various sizes of specifications were chosen among a number of software functions that represented different ECMs (Engine Control Modules) in the department where the automation prototype-tool was initially developed [42.

Overall, the difference in the total size of the 76 correct requirement models obtained both manually (i.e. 1,729 CFP) and using the automation prototype (i.e. 1,739 CFP) is less than 1% – see Table II. The accuracy of the automation prototype after testing is greater than 99%: this means that it is 99% accurate not only at the total size, as shown in Table III, but also that 99% of the individual sizes of the data movements individually are accurate.

In addition to detecting one incomplete requirement specification, the proposed verification protocol helped identify the limitations of the prototype tool, which stem from the limitations inherent in the libraries that it uses. These limitations were next corrected in the automation tool developed by a Renault subsidiary based on the verified prototype: this automation tool is now more robust and has a greater level of accuracy, and is currently in use in a number of departments at Renault S.A. [28] [34].

H. COSMIC Automation at ESTACA

Two COSMIC-based automation prototype tools were developed at ESTACA: they can be downloaded for free from the ESTACA website [44]. While the first prototype tool was developed to measure the size of aerospace real-time embedded software modeled using the SCADE commercial tool [45], the second one was developed to correctly measure the functional size of ECU application software designed following the AUTOSAR (AUTomotive Open System Architecture) standard [46]. AUTOSAR is the new generation of ECU software design architecture, methodology, and metamodel [47] [48]. It has become an important part of the production design criteria for many vehicle manufacturers, especially in the automotive electronics industry [49]. The procedure automated by the prototype is based on the measurement guideline presented in [50] and has a set of mapping rules to be applied to the system modeled in order to obtain its functional size.

TABLE II.   DIFFERENCE BETWEEN THE TOTAL SIZE OBTAINED MANUALLY AND USING THE PROTOTYPE TOOL [42]

Total Number of Models	Total Size obtained manually (CFP)	Total Size obtained using the prototype tool (CFP)	Difference (%)	Accuracy
76 fault-free models	1,729	1,739	Less than 1%	>99%
All 77 models	1,758	1,791	1.8%	>98%

The automation algorithm developed at ESTACA is presented in Fig. 16 and follows the proposed FSM procedure step by step. It was implemented first in Python [42] and then in Java [44].

The protocol on the prototype tool used the Steer-by-Wire system described in [50]. The system provides two main functionalities: the feedback torque and the rack torque. The two functionalities were implemented using a set of 10 *Runnables* distributed in 6 software components (SWCs) - see Fig. 17.

The manual and automated measurement results showed that there was no difference in the final measurement results of the two measurement procedures (manual and automated): the functional processes identified were exactly the same. In addition, precisely the same data movements were identified in both measurements. Lastly, the total functional size measured in both the manual and automated application of the FSM procedure was the same.
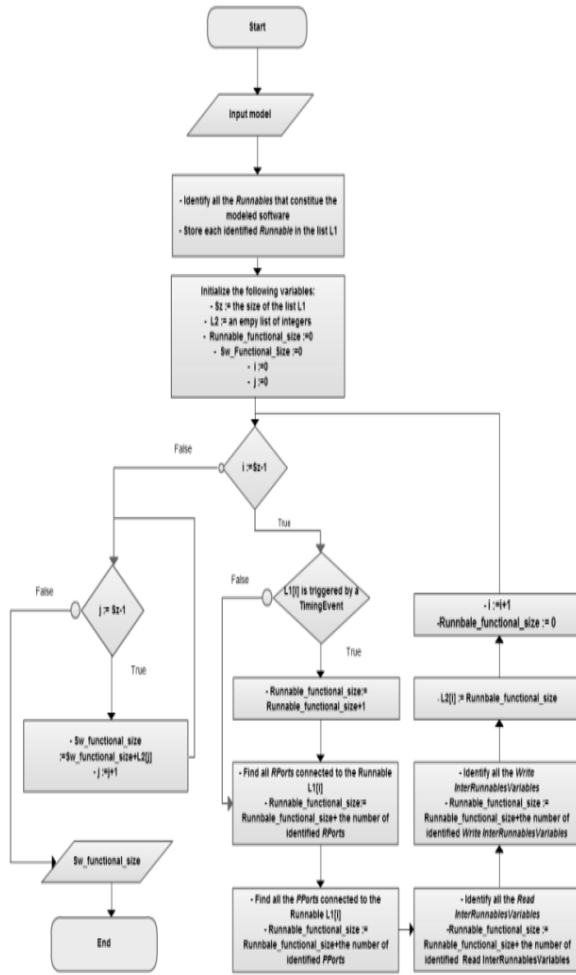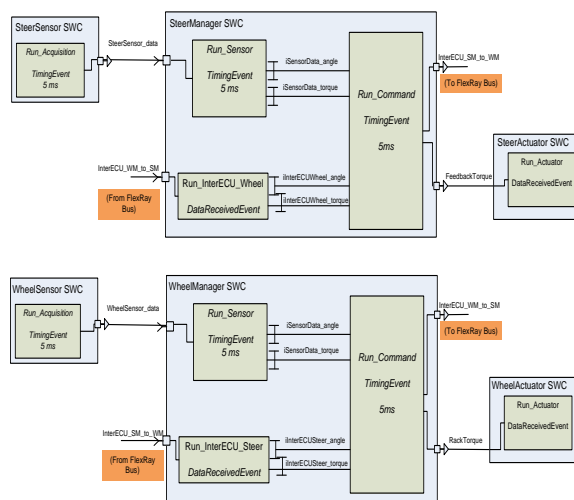
Figure 16. The FSM algorithm [42]

Figure 17. Runnables inside the *SWCs* of the Steer-by-Wire system in [50].

VI. SUMMARY AND FUTURE CHALLENGES

As a summary, from this body of evidence:

- The COSMIC method design is elegantly simple and has been accepted as applicable to all the different types of software for which it was designed.
- The 'open' COSMIC community has made all the significant advances in functional size measurement in this century.
- Evidence from applying the COSMIC method in multiple organizations around the world demonstrates that it can be used as a key component to help achieve the two principle objectives of software measurement: namely to enable control of software projects and other activities, and to be used for estimating future activities.
- As new types of software emerge, new Guidelines will be needed on how to apply COSMIC sizing. For instance, it is possible that a new Guideline will be needed for measuring software assembled from pre-existing components (i.e. services). This is currently being studied.
- However, the advantage of the flexibility of a principles-based method (over the rules-based approach of '1st generation' methods) is that no new rules are needed to measure new types of software. Fundamentally, the COSMIC method is stable and hence 'future-proof'.

The method is now being used world-wide. The Measurement Manual has been translated into 10 other languages besides English. It has been or is being adopted as a national standard for use by Governments in countries such as China, Mexico and Poland.

As the COSMIC organization has no membership, the real extent of use is not known precisely. Over 600 people have now passed the COSMIC Foundation-level certification examination. The largest numbers are from countries such as Brazil, China, India, Italy, Poland and Turkey.

In 2009, the General Accountability Office of the US Government recommended the IFPUG and COSMIC methods for use in software cost estimating [51]. In 2016, the National Institute of Standards and Technology of the USA in its investigation on a 'Rational Foundation for Software Metrology' [52] cited only the COSMIC method as having a well-defined unit of measurement.

The single most important technical challenge is to develop automated tools to measure or to support measurement of COSMIC sizes. Automation is of course dependent on the technology supporting the inputs to the automation. For automated measurement of the size of the functional requirements, partially or entirely documented using distinct requirements

formats and a variety of requirements tools, automation is required for each requirements technology environment. Similarly measurement automation of the requirements as implemented (e.g. lines of code): distinct automation tools are required for each of the large variety of programming languages.

Automation will help to progressively overcome a major barrier to acceptance of FSM, namely the time and experience needed for accurate manual measurement and data recording.

Automatic size measurement from requirements is particularly difficult when the requirements are not expressed in sufficient detail, or are full of ambiguities, etc. So this is a very large challenge, though made relatively easier by the simplicity of the COSMIC Generic Software Model and its foundation on software engineering principles.

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